

Vote 06

Economic Development, Environment and Tourism

To be appropriated by Vote in 2023/24

R 1 449 920 000

Responsible MEC

MEC for Economic Development, Environment and Tourism

Administering Department

Department of Economic Development, Environment and Tourism

Accounting Officer

Head of Department: Economic Development, Environment and Tourism

Overview

Vision

A competitive economy within a sustainable environment.

Mission

To enable a competitive economy, sustainable environmental and tourism development towards an improved quality of life for all.

Main services

To facilitate the provincial economy, protect and manage environmental activities and promote tourism growth and development. To carry out these mandates, the Department strives to achieve the following strategic outcomes:

- An industrialised Limpopo provincial economy by 2024;
- Up scaled and expanded support to local enterprises (SMMEs and Cooperatives);
- Increased ownership and participation by historically disadvantaged individuals in the province;
- A regulated and compliant Limpopo business;

- Compliance with environmental legislation improved;
- Sustainable waste management practices improved;
- Climate change management improved;
- Ecosystems and species protection and sustainable natural resources utilisation;
- Development and implementation of environmental research and evidence-based policy improved;
- Job creation through the environmental programs improved;
- Improved environmental awareness;
- Improved environmental education and capacity;
- Tourism contributed to economic growth in the province;
- Enhanced Visitor Experience through diversified destination and product offerings;
- Improved access to quality products and services;
- Tourism sector transformation and capacity building facilitated; and
- Limpopo marketed as a unique and diverse tourism destination

Legislative Mandates

- The Constitution of the Republic of South Africa, 1996 (Act of 1996);
- Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- Cooperatives Act, 2005 (Act No. 14 of 2005) as amended; and
- Consumer Affairs (Unfair Business Practices) Act, 1996 (Act No. 8 of 1996);
- Consumer Protection Act, 2008 (Act 68 of 2008);
- Electronic Communications and Transactions Act, 2002 (Act No. 25 of 2002);
- Electronic Communications Act, 2005 (Act No. 36 of 2005);
- Limpopo Business Registration Act, 2003 (Act No. 5 of 2003);
- Limpopo Gambling Act, 2013 (Act No. 3 of 2013);
- Limpopo Environmental Management Act, 2003 (Act No.7 of 2003);
- Limpopo Tourism Act, 2018 (Act No. 4 of 2018);
- Liquor Act, 1989 (Act No. 27 of 1989);
- National Environment Management Act (NEMA), 1998 (Act No. 107 of 1998);
- National Liquor Act, 1989 (Act No. 27 of 1989);
- National Small Business Act, 1996 (Act No. 102 of 1996);
- National Small Business Amendment Act, 2004 (Act No. 29 of 2004);
- NEMA: Protected Areas Act, 2003 (Act No.57 of 2003);
- NEMA: Air Quality Act, 2004 (Act. No. 39 of 2004);
- NEMA: Waste Management Act, 2008 (Act No. 59 of 2008);
- NEMA: Biodiversity Act, 2004 (Act No.10 of 2004);

- Northern Province Development Corporation Act, 1994 (Act No. 4 of 1994);
- Promotion of Administrative Justice Act, 2004 (Act No. 3 of 2004);
- Promotion of Access to Information Act, 2003 (Act No. 2 of 2003); and
- Special Economic Zones (SEZs) Act, 2014 (Act No. 16 of 2014);
- Tourism Act, 2014 (Act No. 3 of 2014)

Review of the current financial year (2022/2023)

Limpopo Economic Development, Environment and Tourism with four main divisions namely Administration, Economic Development, Environmental Affairs and Tourism has implemented the following programmes in the second quarter of the 2022/23 financial year:

Economic Development

Manufacturing Support Programme:

The Department runs a Manufacturing Support Centre (through the Limpopo Tooling Initiative), situated in the Nkowankowa Industrial Park; the Centre is equipped with state-of-the-art machinery to develop tooling skills aimed at broadening and strengthening the manufacturing sector. The tooling sector is an important subset of manufacturing as without tooling there is no manufacturing.

The province experiences a critical shortage of technical skills in the manufacturing value chain and over the years has been relying on aged-qualified Toolmaking Artisans. This has rendered the province a net importer of technical skills especially from Zimbabwe that has identified the gap in Limpopo. The Centre has already qualified the first team of young tooling artisans from 2020 and another team is on the program.

Limpopo companies have not kept abreast with the latest technologies on offer and are lacking in equipment, productivity, and automation hence the Manufacturing Support Centre is designed to provide a strategic and sustainable link in the manufacturing and tool-making skills development pipeline for the province in its pursuit of “a competitive economy within a sustainable environment”.

The following progress was achieved since 2020/21:

Financial Year	Number of Artisans Enrolled	Number of Apprentices that are trade tested (passed)
2020/21	6	6
2021/22	6	4 (2 dropped out)
2022/23	10	2
Total	22	12

Once qualified the learners can serve as tool room managers, machinists, project managers, machine setters, job planners, quality assurance inspectors and health & safety officers. The Centre also trains TVETs trainers and assist TVETs in setting up workshops.

Waste Economy

The Department is currently co-funding a program named Industrial Symbiosis Program (Lim-ISP) with National Cleaner Production South Africa (NCPC-SA), an implementing agency of the DSTI hosted by CSIR. The program was launched in 2019 with the main aim of linking the institutions/companies that generate waste for disposal with those that can utilize the waste as resources in their business activities. The intention is to reduce waste that is directed to the landfill, ultimately create new small businesses, and create employment within green economy.

The Programme has since its inception in 2019 managed to divert 49 518 tons of waste from landfill, 181 370 tons of GHG emission reduction, 41 000 tons of Virgin Resource use reduction, 7500 litres of industrial water saved, and 40 synergies completed.

The following 10 local SMMEs have been assisted through the programme. Given that the programme does not provide financial support these SMMEs still require interventions (especially funding) to grow and become sustainable:

- Young Black African Project (Pty) Ltd - Plastic Palletizer/Granulator;
- Mpho Jess (Pty) Ltd - Machiney (scale, bailer);
- Ndiuhle Traders/Kelo Paints - Waste product upscaling (lab tests and analysis);
- EcoPave (Pty) Ltd - Waste processing machinery;
- Micky Investment - Eco brick manufacturing technology/ machinery;
- Matongoni General Trading - Waste collection truck;
- PWK Waste Management and recycling (Pty) Ltd - Bio organic waste into biogas technology/machinery;
- Dziphathutshedzo Green surfacing - Eco-Brick manufacturing equipment;
- Metja Pallet Supplier – Wooden Pallet Recycling Technology;
- Blue Jac Eco Recycling – Brick Manufacturing equipment and sample testing

Productivity Management Programme

As the world grappled with the COVID-19 pandemic, our businesses were also hard hit. The negative effect of this pandemic has shown to be severe to the world, to the people of South Africa and Limpopo province at large including their businesses.

The ongoing COVID-19 pandemic and socio-economic challenges already faced with are likely to leave an indelible impact on the country's SMMEs and cooperatives. These challenges have high probability of creating businesses' future survival uncertainty. The existing enterprises play a major role in terms of economic growth and job creation in both the formal and informal sectors of the economy. However, these businesses are often the least resilient during times of crisis, because they typically have limited cash reserves, small client bases and less capacity to manage commercial pressures than bigger businesses do.

It is for these reasons that LEDET has not only seen the need but also the value to strengthen the partnership it has with Productivity South Africa, which date as far back as 2006/7. The cardinal pillars of this partnership have always been about improving businesses productivity and competitiveness so as to create decent sustainable jobs and further opportunities in the Limpopo's economy.

The province has ratified a multi-party agreement between LEDET, SEDA, LEDA and Productivity South Africa on the partnership in the areas of business interventions with the aim of improving local businesses' productivity and competitiveness as well as operational efficiencies by implementing a variety of initiatives. These initiatives focus on businesses that are in distress and facing possible closure, businesses that are in infancy stage or Start-Ups and those that focus on implementing World Best-Operating Practices (WBOP) to improve competitiveness. The initiatives are impact-driven and assist businesses of any size, furthermore they are meant to strengthen business capacity, improve operational efficiencies, save jobs and possible retrenchments, create decent jobs and business expansion through innovation and investment.

The following progress has been achieved till the third quarter of 2022/23 financial year:

- Forty nine (49) Entrepreneurs out of a target of 50 trained in Competitiveness Improvement Solutions;
- Seven (07) Companies with 220 employees enrolled on the Continuous Improvement program. 2 companies are on the After Care programme; and
- Three (03) Businesses on the Turnaround program.

Business Regulations and Governance

In ensuring business compliance enforcement, the Department inspected a total of 2179 liquor outlets out of a target of 1800 throughout the province during the third quarter of 2022/23, while 100% (378 of 378) of the liquor business applications were processed within the 90 days of receipt. To protect consumers' rights against unscrupulous business ethics, 50% (4 of 8) of consumer complaints were finalised within 90 days of receipt.

Enterprise Development

In effort to support local enterprise to flourish and be sustainable, the Department has partnered with private sector to implement programmes to prepare enterprise to participate in the mainstream economy. Enterprise development intervention programme are putting SMMEs, Cooperatives and informal traders at the center of economic development, economic inclusion, job creation, growth and sustainability.

Market Access Programme

The programme, Market Access, provide a platform for entrepreneurs to attend industry exhibition and market their products and services. It also provides opportunities to early-stage entrepreneurs to market their product and services, provide platform for business-to-business networking and access to business advisory and capacity building workshop. The exhibitors benefited from delegates and consumers attending the events.

Capacity Building Programme

The Programme is aimed at developing business within their sector and building entrepreneurial confidence within the sector. The emphasis is on sharing information on a new and early-stage businesses and create awareness among entrepreneurs as to the business opportunities and the support programme available in the Department and agencies.

The following were achieved:

- Thirteen (13) SMMEs participated in the capacity-building workshop. The aim of the workshop was to support enterprise with business compliance;
- Twenty-eight (28) SMMEs participated in the ABSA consumer education. The programme is implemented in partnership with ABSA to share consumer education;
- Two (02) SMMEs participated in the Bizniz in a box programme. The programme is implemented with Coca Cola in which SMMEs were provided with containers, mobile kitchens, and stocks; and
- One hundred and fifteen (115) SMMEs Participated at market access platforms such as flea market, farmers market, Rand Easter Show, and Proudly Vhembe Show

Economic Planning and Research

The completion of master plan on the automotive sector and research development on furniture is at an advanced stage and will be completed in the 2022/23 financial year.

LED capacity building programme

The Department in collaboration with the University of Johannesburg, SALGA and municipalities is facilitating LED Higher Certificate Programme to the benefit of Councillors attached to Development and Planning unit. To date, 75 LED practitioners including councillors enrolled in the programme which is provided through a hybrid platform (virtual and contact sessions). This programme was initiated to enhance capacity in relation to LED planning, project design and monitoring execution. In the 2021/22 financial year, 45 LED practitioners benefited from the initiative.

Environmental Affairs

Environmental obligations for South Africa are drawn from section 24 of the Constitution of the Republic of South Africa (1996), which advocate for the protection of people's rights to an environment that is not harmful to their health and well-being, and to have the environment protected, through reasonable legislative and other measures that prevent pollution and ecological degradation. The Constitution of RSA (1996) further provides for promotion of conservation, secure ecologically sustainable development and the use of natural resources, while promoting justifiable socio-economic development. To give effect to Section 24 of the Constitution of the Republic of South Africa, the National Environmental Management Act (Act 107 of 1998) as amended was developed and it provides for sustainable development that consider environmental, social, economic aspects in so far as development projects are concerned. This ensures the minimization of environmental impacts resulting from a spectrum of developmental projects.

The Limpopo Environment Outlook Report (2016); recommended a path towards addressing the identified key challenges faced by the province. Governing our Planet's rich and diverse natural resources is an increasingly complex challenge. In our globalised world of interconnected nations, economies and people, managing environmental threats, particularly those that cross political borders, such as air pollution and biodiversity loss, will require new global, regional, national and local responses, involving a wide range of stakeholders.

Effective environmental governance at all levels is critical for finding solutions to these challenges. Environmental governance comprises the rules, practices, policies, and institutions that shape how humans interact with the environment. Good environmental governance considers the role of all actors that impact the environment. Across all spheres of society, from governments to NGOs, the

private sector and civil society, co-operation is critical to achieving effective governance that can help us move towards a more sustainable future. If this could become the vision of the Limpopo Provincial Government, the journey to environmental sustainability and a sustainable Province for the people of Limpopo could have begun.

The Environmental Impact Assessment (EIA) as one of the environmental management instruments has been used since around 1989 to ensure that impacts on the environment are identified and appropriate mitigation measures are put in place to minimize such impacts.

In the current financial year 2022/2023 as at the 3rd quarter, the Department issued hundred-and-fifty-one (151) decisions on EIA applications within legislated timeframes for infrastructure projects inclusive of basic services provision with an estimated investment worth approximately R1 billion to the provincial economy. These developments have the potential to create approximately 300 job opportunities once construction has commenced on the approved infrastructure projects. The Department successfully finalised 100% of these EIA applications within the legislated timeframes, and this achievement is above the 98% target set nationally by the Office of the Presidency. The Department plans to finalize 100% EIA applications within the legislated timeframes, still above the 98% target set nationally by the Office of the Presidency in the 2023/2024 financial year.

The Department has recently finalised the review of the Provincial Climate Change Strategy, which seeks to address both mitigation of and adaptation to climate change in the province. All key stakeholders in the province participated in this process. The Department is currently in the process to review its provincial air quality management plan, which is a requirement in terms of the National Environmental Management Air Quality Management Act. The Department has issued 100% (2 of 2) of complete Atmospheric Emission Licenses (AELs) within legislated timeframes and plans to issue 100% of complete Atmospheric Emission Licenses (AELs) within legislated timeframes in the 2023/2024 financial year.

The Department has reviewed the Provincial Integrated Waste Management Plan, which serves as a guideline in terms of sustainable waste management practices in the province. Thus, the province has licensed all its landfill sites and is likely not to receive any new applications for waste management licenses. The Department has finalized 100% (2 of 2) complete Waste License applications finalized within legislated timeframes.

The Department has finalized the development of an environmental management framework (EMF) for the Vhembe District and has requested for concurrence to gazette from the Minister of Forestry, Fisheries and the Environment. This EMF will assist the province in decision-making on the EIA application for the Musina-Makhado SEZ; addressing the objections, appeals and possible litigation during the implementation of the said SEZ. In general, EMFs ensure that the approval of EIA applications is expedited and thereby enabling timeous implementation of both government

and private projects for socio-economic development. The provincial and local authorities will also use these EMFs in the development of spatial development frameworks.

The provincial Environmental Management Inspectors (EMIs) continued to ensure the realization of the constitutional right to an environment that is not harmful to people's health or well-being and to protect the environment. In the third quarter, Department conducted two-hundred-and-nineteen (219) compliance inspections, handed over nine (9) completed criminal investigations to the National Prosecution Authority for further processing, issued thirty-four (34) administrative enforcement notices issued for non-compliance with environmental management legislation.

The fight against the increasing poaching of rhinos, lions, pangolins, unsustainable exploitation of fauna and flora, non-compliance to environmental legislation and other environmental crimes remain high on the government agenda. Criminal enforcement will be brought against those who knowingly disregard or are criminally negligent in violating environmental laws. Indictments against culpable corporate executives will be stepped up. This will force senior decision makers of the regulated community to think twice about deliberately breaking the law if they understand that they face incarceration, rather than only corporate fines, for their criminal conduct.

Infrastructure Development

The Department has implemented the following Infrastructure Projects in the provincial nature reserves projects and completed them since 2019.

- Repairs of nature reserve game fence, renovation of staff camp ablutions, rehabilitation of resort guesthouse as well as replacement of thatch roof of info building at Nylsvlei nature reserve.
- Refurbishments of information center, ablutions and new gate houses at Wolkberg nature reserve, together with the erection of new game fence at Letaba Ranch nature reserve
- The replacement of thatch roof of the administration building at D'Nyala nature reserve, together with the internal refurbishments of the same building
- Material for Letaba Ranch nature reserve game fence repairs and maintenance
- Upgrade of Paris guesthouse, new staff pickets, refurbishment of ablution block and new laundry facility
- Four (04) heavy duty mobile generators to assist with power instability in the nature reserves
- New boreholes for Wonderkop and D'Nyala nature reserves
- Rehabilitation, refurbishment, upgrades and maintenance and repairs in Schuinsdraai, Mphephu resort and Nylsvlei nature reserves
- New tourist chalets at Makuya and Nwanedi nature reserves and a new gate house at Mphephu nature reserve

The Infrastructure Projects include the maintenance of infrastructure for roads, electricity, water, and buildings; with completion of fence upgrade and repair, and staff ablution upgraded at various State Owned Nature Reserves.

The current infrastructure projects implemented in the 2022/2023 financial year are listed in the table below:

PROJECT	CURRENT	PROGRESS/CHALLENGE
Upgrade and maintenance of access road and rehabilitation of timber deck at Makutsi camp at Lekgalameetse NR	On site 100% [LDPWRI]	The project was completed in September 2022. Final account underway
Construction of 20 room tourist chalets for accommodation [Phase 1] and upgrades to existing restaurant at Nylsvlei NR [Phase 2]	On site, 65% physical progress [DBSA]	The main challenge was bedrock found on site, which delayed progress. The contractor is convinced they will be able to catch up on the programme.
Construction of base camp, [Phase 1] main gate house, upgrade of road and rehabilitation in Wolkberg NR [Phase 2]	On site, 70% physical progress [DBSA]	Due to budget limitations, phase 1 of the project is implemented in phases and phase 1 was handed over in Q4 in 2021/22.
10 bachelor staff accommodation units and upgrades to water reticulation with 5 water pump house in Blouberg NR	On site, 80% physical progress [DBSA]	Project progressing above expectation.
Upgrade of entrance gate, rehabilitation of electrical infrastructure in staff pickets and upgrade of water provision infrastructure at Letaba Ranch NR	On site, 85% physical progress [DBSA]	The project has been on 85% progress for a while. The contractor has been struggling with performance.
Construction of buffalo boma at Blouberg NR	Detailed design- [LDPWRI]	Value engineering that was concluded by LDPWRI was still higher than expected and it was resolved that the projects will go out onto the market for comparison purposes.

Construction of buffalo boma and rehabilitation of water provision infrastructure at Percy Fyfe NR	Detailed design- [LDPWRI]	Value engineering that was concluded by LDPWRI was still higher than expected and it was resolved that the projects will go out onto the market for comparison purposes.
Construction of new laundry facilities and refurbishment of old change rooms at DNyala NR	Detailed design- [LDPWRI]	The design and estimate submitted. However, the project for now, is placed on abeyance, amid financial constraints
Upgrade of existing administration office at DNyala NR	Practical completion [LDPWRI]	The contractor was terminated due to non-performance, the LDPWRI will attend to the snag list by use of their district artisans
Rehabilitation and refurbishments of Suid street offices	Detailed design/ tender documentation	Project implemented by LDWPRI. The project at tender documentation (stage 4), with anticipation for advert in January 2023

The Department is also implementing revenue enhancement projects within its Wildlife Resorts such as the development of four (4) hiking trails in five (5) Wildlife Resorts, that is, the Lekgalameetse, Makuya, Wolkberg, Thabina and Masebe and attracted over 2500 hikers in 2022/2023 financial year.

Tourism

Guiding a new tourism path for Limpopo, a revised provincial tourism strategy was developed in 2017 and aligned with the National Tourism Sector Strategy (NTSS). Specific recommendations and interventions were identified and partially implemented due to the devastation of the COVID 19 Pandemic that impacted tourism the most in 2020. The implementation of the Tourism Sector Recovery Plan in 2021 eased the stress for many tourism businesses including the Tourism SMME's. The Plan clearly outlined what is required to turn around tourism's position as a key economic sector of both national and provincial economy. In 2012, the province estimated a 3% increase in tourist arrivals in 2013/2014 and recorded a 5.4% total tourism spend as a percentage

of GDP in 2012. According to provincial tourism indicators, Limpopo's share of the country's foreign tourists stood at 13.1% (1 206 147) for 2012. These figures indicated that Limpopo's share of foreign tourists has been increasing over the years and was already indicating a positive sign for future growth in the provincial tourism industry. Domestic tourist trips for Limpopo were recorded at 3.3 million tourists.

Limpopo was recorded as the 3rd most visited province by international tourists, with more than 1.5 million international arrivals, a 20% increase since 2013. On the domestic front, Limpopo reached the 8.3 million mark that makes Limpopo the leading province for domestic travellers. This resulted in 60% growth recorded in the domestic market since 2013. In the same year (2016), tourism in Limpopo contributed R28 billion to the provincial GDP translating to 9%, which grew from the 5.8% contribution made to the provincial GDP in 2007. It is also estimated that tourism contributed 154 000 jobs through international travel and approximately 276 000 jobs were created through domestic tourism.

After experiencing such high performance in tourist numbers visiting Limpopo, the country in general experienced low growth by the end of 2017 due to number of economic factors that led to a recession. South Africa recorded a total of 27.5 million tourism trips in 2017. This was a decrease of 19.8% compared to 2016. Domestic tourism accounted for more than 60% of total tourism, 17.2 million, and this decreased by 29.3% compared to 2016. International tourism accounted for 37% and grew by 2.4% compared to 2016.

In Limpopo, international tourist arrivals recorded 1.8 million during 2017. This reflects an increase from 2016 and is a clear indication that Limpopo remains a competitive tourist destination. The current economic recession in South Africa also makes it more affordable for international visitors. In contrast, while still retaining the number one position in the country, domestic travel declined due to the current recession. In total, Limpopo recorded 3.1 million domestic travellers in 2017 and this trend is anticipated to continue while the economy is under strain.

Tourism has been positioned as a priority economic driver as echoed in the National Tourism Sector Strategy (NTSS) that directed provinces to align to this new strategic approach. As a result, the Limpopo province completed with the review of the Limpopo Tourism Growth Strategy to ensure alignment. This resulted in 6 tourism clusters that are imbedded in the mega conservation cluster, and which depicts the comparative advantage of Limpopo as a tourist destination. These tourism clusters are; Family and recreation cluster, Special interest cluster, Sport and wildlife cluster, Culture and heritage cluster, Safari and hunting cluster, and Business and events cluster

Enabling factors that should receive attention in the next five years include:

- Effective and continuous communication between the public and private sector

- Access to information and programmes that enable:
 - improved general tourism awareness,
 - tourism skills development, o tourism business support and marketing opportunities, o access to funding, o broad based benefits, and o compliance to tourism policy and regulatory requirements.
- Resource allocation for tourism at local, district and provincial level (human resources and financial resources);
- Sustainable community tourism models/projects;
- Safety and security aspects;
- Internet/Wi-Fi access at destinations;
- Public infrastructure and signage; and
- Tourism investment opportunities

Outlook for the coming financial year (2023/2024)

In the coming financial year, the Department commits to continue with the implementation of its mandate. The 2023/24 financial year allocation depicts serious financial constraints. The Department has experienced a negative growth of thirteen percent in comparison with the original 2022/23 financial year allocation. Priority will be given to programmes with existing contractual obligations whilst the Department continues to implement innovative and cost containment measures aimed at achieving more with less. The following programmes will be implemented:

Economic Development

In pursuit of implementation of the mandate, economic development branch will be focusing on the following key programmes in the 2023/24 financial year:

Manufacturing Support Programmes

The Department will continue to support the development of skills for the economy to enhance manufacturing capabilities in the province through the implementation of the Projects within the ambit of Manufacturing Support Centre and the Fabrication Laboratory.

Limpopo-ISP

The existing MOA will lapse at the end of 2023/23 financial year. Based on the reported impact made by the programme; strategic partnership secured; and opportunities to develop the sector further; the department is in the process of renewing the MoA. The ISP is a co-funded programme, implemented in collaboration with National Cleaner Production Centre (NCPC) and rolled out in all the five (5) districts in the province targeting the whole value chain of waste management and recycling.

Industrialisation

LEDET will continue to support and coordinate the implementation of productivity and competitiveness in the economy including SMME's and cooperatives through various programmes such as Business Recovery, Capacity building and World-class Practices.

Department will facilitate the development of skills for the economy through the implementation of the following programmes: Energy Management Systems training and the Industrial Symbiosis programme to enhance the implementation of the Limpopo Green Economy Plan; Tool, Jig and Die-making initiative through the Manufacturing Support Centre and the Fabrication Laboratory to improve province's manufacturing competitiveness.

To diversify the provincial economy and increase participation of our historically disadvantaged people in the green economy sector, the Department will pursue opportunities in the Waste

Management space through the Industrial Symbiosis programme. The Department shall grow the beneficiation of waste by ensuring that one business' waste serves as an input in another business' operations.

Enterprise Development

The Department will continue to co-fund and support local enterprise through various programme such as Bizniz in a box, SAB Socio-Next, ABSA consumer education, Capacity Building programme.

Local Economic Development

The Department will continue implementing the LED Capacity Building Programme, Red Tape reduction, monitoring the implementation of the Limpopo Integrated Cooperative Development, and Promotion Strategy 2022-2027.

Market Access

Provide a platform for entrepreneurs to attend industry exhibition and market their products and services. Market Access programme also provides opportunities to early-stage entrepreneurs to market their product and services; provide platform for business-to-business networking; access to business advisory; and capacity building workshop. The ultimate plan is to increase Limpopo's exports of value-added produce and services. The programme will be implemented through co-funding with strategic partners.

Business Regulations and Governance

In ensuring business compliance enforcement, the Department will continue to inspect businesses to ensure compliance with the regulatory framework and to protect consumers' rights against unscrupulous business ethics. The Department will ensure that the latest technologies are deployed to enhance productivity and efficiencies in the execution of its mandate.

Conduct B-BBEE Verification

The B-BBEE Act 46 of 2013, Section 13G (1) of the Act requires all spheres of government, public entities, and organs of state to report on their compliance with Broad-Based Black Economic Empowerment in their audited annual financial statements and annual reports required under the Public Finance Management Act, 1999 (Act No. 1 of 1999). Financial year 2023/24, is the year in which the Department will start conducting B-BBEE Compliance verification in the province.

Implementation of ROI framework

As part of implementation of the Limpopo Mining Indaba Resolutions, the Department will be implementing the ROI framework with all the participating Mines and host communities to achieve sustainability, impact and social cohesion in the mining nodes. The ultimate plan is to host awards to recognize mining companies making a bigger impact and those that goes an extra mile in serving their communities through their programmes.

Environmental Affairs

Implementation of the Management Effectiveness Tracking Tool (METT)

In terms of the METT assessment of the financial year 2021/22, the Nylsvlei and Doorndraai at 68.92% and 69.52% respectively, maintained the achievement of the national target of a score of above 67% in terms of their management effectiveness. The Department has committed to ensuring that at least 1% of the state protected areas assessed in term of the METT reach a score of 67% and above in the coming financial year considering the budget and human resources constraints for implementation of programmes that contribute to improvement of management effectiveness in state protected areas. The management of protected areas requires adequate budget to ensure effective management of biological assets in the provincial nature reserves. The budget allocated for effective management of provincial nature reserves is mainly used towards the protection of fauna and flora through law enforcement activities such as patrols.

The Department annually conducts Veld Condition Assessments to enhance game reduction programmes. Game census and vegetation surveys will be conducted in 27 state owned nature reserves. Conduct Vegetation Survey in 27 nature reserves. Cycad Monitoring is also done annually on a different escarpment as done last year.

Rationalisation and commercialisation of provincial protected areas.

To ensure that management effectiveness in provincial protected areas is improved, the Department then identified various options, with the rationalization of provincial protected areas adopted for implementation. The main objective for this rationalisation process is to improve management effectiveness of provincial protected areas' score to 80% by 2025 through the reduction of the number of provincial protected areas managed by the Department. From the 55 nature reserves and or protected environment for which the Department is the management authority, 31 were identified to remain under the management of the Department.

This process will serve as a vehicle for the implementation of:

- Commercialisation projects in certain nature reserves, that is, Lekgalameetse, Rust de Winter and Masebe, Blouberg, Wonderkop, Nwanedi and Makuya nature Reserves;

- Certain biodiversity economy initiatives in those nature reserves that are of insignificant conservation value, falling mainly within category C; and
- Effective co-management of communal nature reserves allowing rightful landowners and communities adjacent to protected areas to also participate in programmes that are aimed at improving their socio-economic status and their livelihoods.

The Department is in a process of appointing a Transactional Advisor who will ensure effective and efficient implementation of the commercialization process, which include conducting the feasibility studies for the identified nature reserves and the implementation of the PPP Toolkit as approved by the National Treasury.

Biodiversity Economy

The biodiversity economy initiatives have been identified to be one of the initiatives that contribute to economic growth and development in the province. To enhance the contribution of the wildlife industry into sustainable development and economic growth for the province, the Department has implemented the initiatives detailed below.

The Department as contribution to improvement of livelihood of communities adjacent to the nature reserves in implementing game culling to provide venison. This is also implemented as part of the game reduction programme with progress at 89% with over R1.6 million of revenue generated by the end of the financial year. Furthermore, the Department has issued hunting quotas to twelve (12) communities as follows:

- Majeje Traditional Authority and Mabunda Traditional Authority (Letaba Ranch Nature Reserve);
- Manoko Community Property Association (Blouberg Nature Reserve);
- Private Landowners (Atherstone Nature Reserve);
- Rambuda Traditional Authority (Nwanedi Nature Reserve);
- Tale Ga-Morudu Traditional Authority (Wonderkop Nature Reserve);
- Bakenberg Traditional Authority (Masebe Nature Reserve);
- Mphephu Traditional Authority (Nzhelele Nature Reserve);
- Lekgalameetse CPA's (Lekgalameetse Nature Reserve);
- Modjadji Community (Modjadji Nature Reserve);
- Homu Community Property Association (Man'ombe Nature Reserve);
- Bahananwa Traditional Authority (Maleboch Nature Reserve); and
- Mutele Traditional Authority Mphaphuli Traditional Authority Makuya Traditional Authority (Makuya Nature Reserve)

The Atherstone nature reserve was one of the reserves that was approved to implement the game reduction programme using various methods such as Game Live Sales. This was to ensure that significant number of game as per the approved allocation is removed to avoid detrimental impact on the vegetation and game species found in the reserve. This game live will be implemented during the 2023/2024 financial year.

Contribution to conservation estate

Zero (0) hectares have been added into the conservation estate in the Limpopo province in terms of the National Protected Areas Act 57 of 2003 in the financial year 2021/2022 due to the objections against the notices of intention to declare that were received from the Interested and Affected Parties and such could not be resolved within the reporting period. The Department envisages adding approximately 10000 hectares into the conservation estate under the current fiscal circumstances in the 2023/24 financial year following the finalization of the public consultation processes on the existing intention to declare.

Environmental Quality Management

Issuance of environmental authorisations:

One of the mandates of the Department is to ensure that development projects comply with environmental legislation and other applicable legislative requirements. This is to ensure that developments have minimal impact on the environment and ensuring socio-economic development of the citizen of the province. The Department commits to 100% finalisation of EIA applications and biodiversity permits and 100% issuance of waste management and atmospheric emission licenses within legislated timeframes. Thriving to contribute to job creation towards poverty alleviation through sustainable waste management, the Department continues to provide support to waste pickers and processors through the provision of technical support.

Environmental compliance and enforcement

The Department continues to ensure that the regulated community complies with the environmental legislation and other applicable legislation through monitoring of compliance with the conditions as set out in the environmental authorisations, issuance of administrative enforcement actions against the non-compliant citizens and ensuring that perpetrators are put to task. These activities are conducted to ensure that environmental compliance is improved.

The Department seeks to intensify its efforts in ensuring that the compliance with the environmental laws and regulations by the regulated community is improved. The effectiveness of these efforts depends on strengthening capacity building and training programmes as well as awareness campaigns on environmental laws with communities and all key stakeholders. Therefore, the

Department continues to intensify its compliance and enforcement programmes in partnership with other law enforcement agencies such as the SAPS and SANDF to combat environmental crime.

Infrastructure development and maintenance

The Environmental Affairs projects are primarily earmarked funded projects. Funds are provided by Provincial Treasury since the 2016/17 financial year. Among others, the program seeks to maintain & repair equipment in the Nature Reserves and Limpopo Wildlife Resorts.

In the 2023/24 financial year, the Department will continue to implement major projects to upgrade and rehabilitate nature reserves and resorts. These include repairs and maintenance on old assets such as office infrastructure, staff accommodation, boreholes, and other equipment as well as procurement of protective clothing for Field Rangers based on the available budget. Implementation of infrastructure projects within the Department has a potential of increasing revenue collected by the province. Furthermore, building, upgrading and maintenance of staff accommodation improves the living conditions of officials stationed in the reserves.

Tourism

In the financial year 2023/2024, the Department will focus on the following outcomes:

The enhancement of visitor experience through diversified destination and product offerings that involves a lot of route development, tourist signage installation, and maintenance. Strengthening partnerships remains key in growing tourism in the province. Aspects that will also receive attention under this outcome, is the hosting of the Marula Festival and the conducting of several event impact assessments hosted by government and private sector.

Furthermore, the Department will continue to support programs that enhance tourism transformation, improve access to quality products and services, promotion of tourism safety through placement of tourism safety monitors as well as the aggressive marketing of Limpopo as a destination of choice. The Department will also implement sector skills development programmes in partnership with the National Department of Tourism and private sector.

Reprioritization

Department has aligned its allocation to the policy objectives, especially in supporting the Limpopo Development Plan and the MTSF priorities. The Department reprioritized budget in the 2023/24 financial year, from Compensation of Employees to augment operational budget which was severely affected by COVID-19 budget cut in 2020/21 and in 2021/22 financial years.

Procurement

Department will continue to implement multi-year infrastructure projects with DPWRI and DBSA as our implementing agents. The projects among others, include construction of tourists' chalets, slaughterhouse, buffalo bomas, the rehabilitation of water and electricity infrastructure on several wildlife resorts and nature reserves.

Receipts and Financing

Summary of receipts

Table 6.1 below provides summary of the Departmental receipts per main category over the MTEF period.

Table 6.1 : Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Equitable share	1 934 562	1 377 853	1 646 404	1 609 982	1 733 320	1 733 320	1 448 000	1 404 386	1 422 366
Conditional grants	3 563	2 994	2 198	2 146	2 146	2 146	1 920	-	-
<i>EPWP - Incentive Grant For Provinces</i>	3 563	2 994	2 198	2 146	2 146	2 146	1 920	-	-
Departmental receipts									
Total receipts	1 938 125	1 380 847	1 648 602	1 612 128	1 735 466	1 735 466	1 449 920	1 404 386	1 422 366

The Departmental budget is funded through equitable shares and conditional grant - EPWP incentive. The total receipts decreased by 10.1 percent from R1.612 billion in 2022/23 to R1.450 billion in 2023/24 financial years and on average decreases by 4.0 percent over the MTEF. The budget decreased by 5.0 percent from 2019/20 to 2025/26 financial years.

Departmental receipts collection

Table 6.1(b) below provides a summary of the Departmental own receipts over the seven-year period.

Table 6.1(b) : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Tax receipts	123 287	81 170	133 811	126 220	169 248	169 248	182 434	196 674	212 053
Casino taxes	79 253	44 442	66 548	71 119	71 119	71 119	76 809	82 953	89 590
Horse racing taxes	40 386	33 208	63 376	50 623	93 651	93 651	101 143	109 235	117 973
Liquor licences	3 648	3 520	3 887	4 478	4 478	4 478	4 482	4 486	4 490
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	17 290	10 689	14 465	24 623	15 441	15 441	16 123	16 843	17 598
Transfers received	21 891	21 005	16 911	10 099	28 461	28 461	8 067	8 424	8 798
Fines, penalties and forfeits	3 247	3 920	1 108	3 073	1 612	1 612	1 683	1 758	1 836
Interest, dividends and rent on land	1 420	267	395	188	139	139	144	152	159
Sales of capital assets	88	330	-	250	250	250	260	270	280
Transactions in financial assets and liabilities	12 509	476	816	1 216	1 866	1 866	1 948	2 034	2 127
Total departmental receipts	179 732	117 857	167 506	165 669	217 017	217 017	210 659	226 155	242 851

The main sources of revenue are Casino Taxes, Horse Racing Taxes, Liquor Licences, Hunting Licences, Camping and Entrance Fees. The revenue collection is increasing by 27.2 percent, 7.4 percent, and 7.4 percent in 2023/24, 2024/25 and 2025/26 financial years respectively averaging 14.0 percent over the MTEF. The revenue from tax receipts is aligned to targets set by Limpopo Gambling Board.

Donor funding

Table 6.1(c) : Details of Donor funding receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited 2019/20	Audited 2020/21	Audited 2021/22				2023/24	2024/25	2025/26
Donor funding									
STANDARD BANK OF SA LTD FUND			-	-	-	-	-	-	-
DPSA :BELGIUM; TIRELO BOSHA-BIMS		174	307	-	-	-		-	-
United Nations Office for Project Services (UNOPS) funds			6,553	3,605	3,605	3,605			
Total economic classification: Administration	174	307	6,553	3,605	3,605	3,605	-	-	-

The Department received the United Nations Office for Project Services (UNOPS) funds from Small Enterprise Development Agency of an amount of R3.605 million for the implementation of critical projects in both LEDET. The balance from the 2022/23 financial year shall be moved into the 2023/24.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the second draft 2023/24 MTEF budget estimates for the vote are as follows:

- Compensation of Employees (COE) – pay progression of 1.5 percent allocated over the MTEF financial years. Medical allowances projections are based on Medical Price Index and housing allowances increased at CPI. The Department also considered the filling of vacant positions.
- The increase on Goods and Services is increasing by 14.4 percent from the 2022/23 main appropriation.
- Transfers and Subsidies increase is based on fiscal reduction guidelines.

Programme summary

Table 6.2(a) below provides summary of payments and estimates per programme over the seven-year period:

Table 6.2(a) : Summary of payments and estimates by programme: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Administration	390 657	333 593	345 424	359 255	375 557	375 557	356 809	378 384	414 085
2. Economic Development	1 053 260	629 025	881 963	783 520	863 930	863 930	601 082	540 610	505 622
3. Environmental Affairs	375 046	327 675	331 962	363 944	391 613	391 613	385 608	376 141	388 659
4. Tourism	119 162	90 556	80 821	105 408	104 366	104 366	106 420	109 251	114 000
Total payments and estimates	1 938 125	1 380 849	1 640 170	1 612 128	1 735 466	1 735 466	1 449 920	1 404 386	1 422 366

The table above depicts a decrease of 10.1 percent from R1.612 billion in 2022/23 financial year to R1.450 billion in 2023/24 financial year. In 2024/25 financial year, the budget declines by 3.1 percent and slightly grows by 1.3 percent in 2025/26 and, on average declines by 5.0 percent from 2019/20 to 2025/26. Programme 2: Economic Development is the highest allocated programme with 41.5 percent of the overall budget, of which 87.0 percent or R522.962 million is a transfer to both LEDA and LGB. Programme 1: Administration is allocated 24.6 percent of the allocated budget due to centralized contractual obligations and other operational costs.

Summary of economic classification

Table 6.2(b) below provides a summary of payments and estimates per economic classification over the seven- year period:

Table 6.2(b) : Summary of provincial payments and estimates by economic classification: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	852 862	741 467	717 736	789 442	825 159	821 607	813 974	846 345	876 203
Compensation of employees	581 796	551 315	548 230	559 201	566 992	563 691	550 585	567 103	584 116
Goods and services	270 115	189 154	168 591	229 211	257 137	256 886	262 308	278 113	290 906
Interest and rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Transfers and subsidies to:	1 060 027	626 742	904 494	782 220	858 420	861 972	607 796	548 041	514 461
Provinces and municipalities	1 738	173	190	26 054	26 054	26 054	289	302	316
Departmental agencies and accounts	1 044 833	615 204	881 531	749 033	825 233	825 233	603 118	544 743	510 016
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	750	740	773	810	810	810	2 423	1 464	2 529
Households	12 706	10 625	22 000	6 323	6 323	9 875	1 966	1 532	1 600
Payments for capital assets	24 933	12 640	17 940	40 466	51 887	51 887	28 150	10 000	31 702
Buildings and other fixed structures	20 120	11 480	14 701	24 200	35 500	35 500	20 000	5 000	5 224
Machinery and equipment	4 813	1 160	3 239	16 266	16 387	16 387	8 150	5 000	26 478
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	303	-	-	-	-	-	-	-	-
Total economic classification	1 938 125	1 380 849	1 640 170	1 612 128	1 735 466	1 735 466	1 449 920	1 404 386	1 422 366

Compensation of Employees has been decreased by 1.5 percent from R559.201 million in 2022/23 financial year to R550.585 million in 2023/24 financial year due to equitable share reduction and increase of 3.0 percent and another 3.0 percent increase in 2024/25 and 2025/26 financial years respectively. From the 2019/20 to 2025/26 financial years the budget increased on average by 0.1 percent. The allocation is intended for paying of existing staff and fill vacancies according to the new approved organizational structure.

Goods and Services grows by 14.4 percent, 6.0 percent, and 4.1 percent for 2023/24, 2024/25 and 2025/26 financial years respectively and on average by 8.4 percent. The increase from R229.211 million in 2022/23 to R266.137 million in 2023/24 is mainly due to allocation of earmarked funds for Waste Management and Air quality control of R42.5 million.

Transfers and Subsidies – declines by 22.3 percent, 9.8 percent, and 6.1 percent in 2023/24, 2024/25, 2025/26 financial years respectively due to mainly phasing out of 3D Public Entity, reduction of LGB rental and equitable baseline reductions. The allocation comprises of transfers to LEDA, LGB, and LTA as implementing Agencies for the Department. Included in the allocation for the entities in 2023/24 financial year is R215.000 million earmarked for Special Economic Zones (SEZ) Projects.

Payments for Capital Assets - The budget allocation decreased by 30.4 percent from R40.466 million in 2022/23 to R28.150 million in 2023/24 financial year. The funding is mainly for infrastructure development at state nature reserves and resorts.

Infrastructure Payments

Departmental infrastructure payments

Table 6.2 (c) below provides summary of infrastructure expenditure and estimates by category over the seven-year period.

Table 16.2(c) : Summary of provincial infrastructure payments and estimates by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Existing infrastructure assets	20 120	11 480	12 900	5 500	4 200	5 500	9 000	2 000	-
Maintenance and repairs	-	-	5 000	2 800	1 500	2 800	-	-	-
Upgrades and additions	20 120	11 480	7 900	2 200	2 200	2 200	7 000	2 000	-
Refurbishment and rehabilitation	-	-	-	500	500	500	2 000	-	-
New infrastructure assets	-	-	12 300	21 500	32 800	21 500	11 000	3 000	5 000
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Current	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-
Infrastructure payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure leases	-	-	-	-	-	-	-	-	-
Non infrastructure	-	-	-	-	-	-	-	-	-
Total department infrastructure	20 120	11 480	25 200	27 000	37 000	27 000	20 000	5 000	5 000

The infrastructure budget in 2023/24 decreased by 17.4 percent from 2022/23 financial year. Budget is for maintenance, construction, upgrading, rehabilitation, and refurbishment of state resorts for revenue enhancement. On average the budget decreases by 29.3 percent on infrastructure projects from 2023/24 to 2025/26 financial years.

Transfers

Transfers to public entities

Table 6.3 provides summary of Departmental transfers to public entities over the seven-year period.

Table 6.3 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Limpopo Gambling Board	72 117	61 381	60 652	75 652	82 652	82 652	66 736	69 740	72 947
Limpopo Tourism Agency	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 536
Limpopo Economic Development Agency	881 474	487 400	536 634	596 634	667 234	667 234	456 226	391 242	349 478
Total departmental transfers	1 044 807	615 194	663 983	748 983	825 183	825 183	603 067	544 691	509 961

Allocation to Departmental entities in 2023/24 financial year decreased by 19.5 percent due to the phasing out of 3D public entities. Included in the allocation to entities, is earmarked funding for

Special Economic Zones (Operation Costs) in Limpopo Economic Development Agency and collaborative marketing in Limpopo Tourism Agency.

Transfers to Local Government

Table 6.4. below provides for transfers to municipalities by transfer type and category over the seven-year period.

Table 6.4 : Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Category A	-	-	-	-	-	-	-	-	-
Category B	1 482	-	-	-	-	-	-	-	-
Category C	-	-	-	-	-	-	-	-	-
Unallocated	-	-	-	-	-	-	-	-	-
Total departmental transfers	1 482	-	-	-	-	-	-	-	-

The Department is no longer transferring funds for municipal rates and taxes.

Programme description

Programme 1: Administration

Programme purpose

To provide strategic direction and support to line function programs to enable the achievement of their respective mandates.

Summary of payments and estimates: Programme 1: Administration

Table 6.5 (a) and 6.5 (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.5(a) : Summary of payments and estimates by sub-programme: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Office of the MEC	10 244	6 651	5 848	7 436	9 729	9 729	8 753	9 555	9 886
2. Office of the HOD	7 666	5 752	5 413	7 481	8 040	8 040	7 655	7 976	8 231
3. Financial Management	87 951	77 770	79 710	75 664	77 510	77 510	74 047	75 808	78 283
4. Corporate Services	284 796	243 420	254 453	268 674	280 278	280 278	266 354	285 046	317 685
Total payments and estimates	390 657	333 593	345 424	359 255	375 557	375 557	356 809	378 384	414 085

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Table 6.5(b) : Summary of payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	377 754	325 171	329 889	346 936	363 117	361 692	354 319	376 984	391 368
Compensation of employees	197 960	189 179	186 991	185 945	190 247	189 073	185 347	191 670	197 418
Goods and services	179 794	135 992	142 898	160 991	172 870	172 619	168 972	185 315	193 950
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	8 459	7 959	14 714	3 592	3 592	5 017	1 840	1 400	1 463
Provinces and municipalities	1 738	173	190	254	254	254	289	302	316
Departmental agencies and accounts	26	10	48	50	50	50	51	53	55
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	6 695	7 776	14 476	3 288	3 288	4 713	1 500	1 045	1 092
Payments for capital assets	4 141	463	821	8 727	8 848	8 848	650	-	21 254
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	4 141	463	821	8 727	8 848	8 848	650	-	21 254
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	303	-	-	-	-	-	-	-	-
Total economic classification	390 657	333 593	345 424	359 255	375 557	375 557	356 809	378 384	414 085

The budget decreased by 0.7 percent from R359.225 million in 2022/23 financial year to R356.809 million in 2023/24 financial year; however, it increases on average by 4.9 percent from 2023/24 to 2025/26. The Departmental operational costs such as leases of office buildings, Fleet Services (maintenance and repairs), municipal services and security services are centralized in this programme.

Compensation of Employees has been decreased by 0.3 percent from R185.945 million in 2022/23 financial year to R185.348 million in 2023/24 financial year and increases by 3.4 percent and 3.0 percent in 2024/25 and 2025/26 financial years respectively. The decrease is due to reduction on the allocation for compensation of employees, non-pensionable allowance reduction and savings anticipated from implementation of new structure. The allocation will cover the current employees, pay progression and filling of approved vacant posts. Annual salary increase is not catered for, as agreement is not reached yet.

Goods and Services increases by 5.0 percent, 9.7 percent and 4.7 percent for 2023/24, 2024/25 and 2025/26 financial years respectively. The increase is above the CPI rate due to annual rate or price increases on fixed obligations and old fleet maintenance services. Departmental operational costs such as leases of office buildings, Fleet Services (maintenance and repairs), municipal services, telephone, and security services are centralized in this programme.

Transfers and Subsidies – The budget allocation decreased by 48.8 percent from R3.592 million in 2022/23 financial year to R1.840 million in 2023/24 financial year. The allocated budget will mainly be for external bursaries, leave gratuity for six employees who reaches retirement age, vehicle licenses and injury on duty payments.

Payments for Capital Assets - The budget has reduced from R8.727 million in 2022/23 financial year to R650 thousand due to fiscal reduction. The reduction has affected replacement of aging

fleet and office furniture. Funds for Motor Vehicles could only be allocated in the outer 2025/26 financial year. The allocated funds can only cover finance leases for photocopy machines and computer equipment.

Programme 2: Economic Development

Programme purpose: To promote economic growth and job creation through economic planning and research, enterprise development, investment promotion and business regulations.

Programme objectives

- An industrialised Limpopo province by 2024.
- Upscaled and expanded support to local enterprises (SMMEs & Cooperatives) in Limpopo.
- Increased ownership and participation by historically disadvantaged individuals in the province.
- A regulated and compliant Limpopo businesses

Tables below 6.6(a) and 6.6(b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.6(a) : Summary of payments and estimates by sub-programme: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Integrated Economic Development Services	904 830	511 706	753 461	642 447	713 562	713 562	476 192	409 931	368 763
2. Trade And Sector Development	19 573	12 864	12 657	14 380	14 830	14 830	14 230	15 356	16 892
3. Business Regulation And Governance	119 682	97 952	110 825	118 172	126 613	126 613	103 789	108 758	113 191
4. Economic Planning And Research	9 175	6 503	5 020	8 521	8 925	8 925	6 871	6 565	6 776
Total payments and estimates	1 053 260	629 025	881 963	783 520	863 930	863 930	601 082	540 610	505 622

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Table 6.6(b) : Summary of payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	97 061	79 144	63 931	83 664	86 474	85 813	76 620	79 129	81 675
Compensation of employees	69 957	62 668	58 008	69 502	71 109	70 448	67 144	67 563	69 591
Goods and services	27 104	16 476	5 923	14 162	15 365	15 365	9 476	11 566	12 084
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	956 199	549 881	818 032	699 386	776 986	777 647	524 462	461 481	423 947
Provinces and municipalities	-	-	-	25 800	25 800	25 800	-	-	-
Departmental agencies and accounts	953 591	548 781	814 786	672 286	749 886	749 886	522 962	460 981	422 425
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	1 500	500	1 522
Households	2 608	1 100	3 246	1 300	1 300	1 961	-	-	-
Payments for capital assets	-	-	-	470	470	470	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	470	470	470	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	1 053 260	629 025	881 963	783 520	863 930	863 930	601 082	540 610	505 622

The programme shares the highest allocation against the overall Departmental budget. Included in the programme is allocation to LEDA at R456.226 million and LGB at R66.736 million under transfers & Subsidies. LEDA receives earmarked funding for implementation of SEZ in the province.

Compensation of Employees has been decreased by 3.4 percent from R69.502 million in 2022/23 financial year to R67.144 million in 2023/24 financial year. The decrease is due to reduction on the allocation for compensation of employees, non-pensionable allowance reduction and savings anticipated from implementation of new structure. The allocation will cover the current employees, pay progression and filling of approved vacant posts. Annual salary increase is not catered for, as agreement is not reached yet.

Goods and Services has been decreased by 33.1 percent thus R9.467 million from R14.162 million in 2022/23 financial year due to fiscal reduction. There is an increase of 22.1 percent and 4.5 percent in the 2024/25 and 2025/26 financial years respectively. Funds are allocated for Liquor license system, and to oversee capacity building, productivity & competitiveness improvement solutions programs for small businesses and cooperatives. The program oversees local products exhibitions nationally.

Transfers and Subsidies – The budget allocation decreased by 25.0 percent, 12.0 percent and 8.1 percent for 2023/24, 2024/25 and 2025/26 financial years respectively due to the phasing out of 3D public entity (LEDA). The allocation includes transfers to departmental entities, LEDA & LGB, and to Limpopo Tooling Initiatives a Non-Profit Institution.

Service Delivery Measures

Programme 2 : Economic Development		2023/24	2024/25	2025/26
Programme Performance Indicators				
2.1	Number of Economic Development reports compiled on economic indicators	4	4	4
2.2	Number of economic strategies developed		1	1
2.3	Number of sector master plans developed	1	1	1
2.4	Number of economic development research completed	1	1	1
2.5	Number of BBBEE compliance interventions implemented to improve the level of compliance	2	2	2
2.6	Number of LED interventions implemented in Municipalities	1	1	1
2.7	Number of monitoring and evaluation reports produced on local enterprises supported	2	2	2
2.8	Number of components of the National Exporter Development Programme facilitated	3	3	3
2.9	Number of Manufacturing Support programmes implemented	3	3	3
2.10	Number of programmes implemented to enhance local participation in the mining sector	2	2	2
2.11	Number of monitoring reports produced on implementation of LIBRA	4	4	4
2.12	Number of liquor businesses inspected	8640	8640	8640
2.13	Percentage of liquor applications processed within 90 days of receipt	100%	100%	100%
2.14	Percentage of consumer complaints processed within 90 days of receipt	100%	100%	100%

Programme 3: Environmental Affairs

Programme purpose: To provide sustainable environment management services in the province.

Programme Objectives

- Provide sustainable environmental management, utilization and regulation in the Province.
- Provide protection and sustainable natural resource management and utilization in the Province.
- Provide environmental empowerment support services in the Province.

Tables below 6.7 (a) and (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.7(a) : Summary of payments and estimates by sub-programme: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Environmental Trade And Protection	95 951	92 724	95 213	113 799	138 897	138 897	146 631	122 321	126 702
2. Biodiversity And Natural Resources Management	221 467	197 386	195 979	203 887	204 926	204 926	195 820	208 400	214 939
3. Environmental Empowerment Services	28 837	24 749	26 117	25 491	26 156	26 156	24 878	25 555	26 364
4. Limpopo Wildlife Resorts	28 791	12 816	14 653	20 768	21 634	21 634	18 278	19 865	20 654
Total payments and estimates	375 046	327 675	331 962	363 944	391 613	391 613	385 608	376 141	388 659

Table 6.7(b) : Summary of payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	350 302	313 009	310 141	330 130	346 499	345 099	356 719	364 690	376 696
Compensation of employees	298 975	284 906	290 937	288 290	289 814	288 412	282 773	292 862	301 649
Goods and services	50 376	27 105	18 289	40 811	55 655	55 657	72 865	70 698	73 866
Interest and rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Transfers and subsidies to:	3 952	2 489	4 702	2 545	2 545	3 945	1 389	1 451	1 515
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	750	740	773	810	810	810	923	964	1 007
Households	3 202	1 749	3 929	1 735	1 735	3 135	466	487	508
Payments for capital assets	20 792	12 177	17 119	31 269	42 569	42 569	27 500	10 000	10 448
Buildings and other fixed structures	20 120	11 480	14 701	24 200	35 500	35 500	20 000	5 000	5 224
Machinery and equipment	672	697	2 418	7 069	7 069	7 069	7 500	5 000	5 224
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	375 046	327 675	331 962	363 944	391 613	391 613	385 608	376 141	388 659

The budget allocation increased by 6.0 percent from R363.944 million in 2022/23 to R385.608 million in 2023/24 financial year.

Compensation of Employees has been decreased by 1.9 percent from R288.290 million in 2022/23 financial year to R282.773 million 2023/24 financial year and increased by 3.4 percent and 3.0 percent in 2024/25 and 2025/26 financial years respectively. The decrease is due to reduction on compensation of employees, non-pensionable allowance reduction and savings anticipated from implementation of new structure. The allocation will cover the current employees, pay progression and filling of approved vacant posts. Annual salary increase is not catered for, as agreement is not reached yet.

Goods and Services has been increased by 78.5 percent in 2023/24 financial year, decreased by 3.0 percent 2024/25 financial year and thereafter increased by 4.5 percent in 2025/26 financial year. The increase is due to higher earmarked allocation for Waste Management and Air quality control in 2023/24, 2024/25 and 2025/26 financial year. Included is also funds for EPWP incentives

and operational costs for Nature Reserves and Resorts.

Transfers and Subsidies - The budget allocation decreased by 45.4 percent from R5.545 million in 2022/23 financial year to R1.389 million in 2023/24 and increased by 4.5 percent and 4.4 percent for 2024/25 and 2025/26 financial years respectively. The allocated budget will mainly be for leave gratuity for 20 employees who reaches retirement age and a transfer to three Biosphere reserves.

Payments for Capital Assets - The budget allocation decreased by 12.1 percent and 63.6 percent from 2023/24 and 2024/25 financial years respectively and increased by 4.5 percent in the outer 2025/26 financial years. The main reason for a decreasing allocation is due to equitable reduction and insufficient funds to reprioritize to capital assets for purchase of machinery & equipment for the upgraded resorts as the department relies on earmarked funding. R20.000 million is allocated to infrastructure.

Service Delivery Measures

Programme 3: Environmental Affairs		2023/24	2024/25	2025/26
Programme Performance Indicators				
3.1	Percentage of complete Environmental Impact Assessment (EIA) applications finalized within legislated timeframes	100%	100%	100%
3.2	Number of compliance inspections conducted	258	280	290
3.3	Number of completed criminal investigations handed to the NPA for prosecution	05	05	05
3.4	Number of administrative enforcement notices issued for non-compliance with environmental management legislation	39	40	45
3.5	Percentage of complete biodiversity management permits issued within legislated timeframes	100%	100%	100%
3.6	Percentage of complete Atmospheric Emission Licenses (AELs) issued within legislated timeframes	100%	100%	100%
3.7	Percentage of complete Waste License applications finalized within legislated timeframes	100%	100%	100%
3.8	Number of Intergovernmental sector programmes implemented	1	1	1

Programme 3: Environmental Affairs		2023/24	2024/25	2025/26
Programme Performance Indicators				
3.9	Number of legislated tools developed	1	1	1
3.10	Number of environmental research projects completed	1	1	1
3.11	Number of functional environmental information management systems maintained	1	1	1
3.12	Number of climate change response interventions implemented	1	1	1
3.13	Number of biodiversity economy initiatives implemented	1	1	1
3.14	Number of hectares under the conservation estate	10000 hectares under the conservation estate	10000 hectares under the conservation estate	11000 hectares under the conservation estate
3.15	Percentage of area of state managed protected areas assessed with a METT score above 67%	1% (2609 of 260890 ha)	1% (2609 of 260890 ha)	1% (5218 of 260890 ha)
3.16	Number of revenue enhancement projects developed	1	1	1
3.17	Number of work opportunities created through environment sector public employment programmes	120	140	160
3.18	Number of Environmental awareness activities conducted	68	68	68
3.19	Number of Environmental capacity building activities conducted	30	40	50

Programme 4: Tourism

Programme purpose: The purpose of this programme is to develop, promote and regulate tourism in the Province.

Programme objective:

The strategic objective is:

- Tourism contributing to provincial economic growth and development

Tables below 6.8 (a) and (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.1 : Summary of payments and estimates by sub-programme: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
1. Tourism Planning And Development	119 162	90 556	80 821	105 408	104 366	104 366	106 420	109 251	114 000
Total payments and estimates	119 162	90 556	80 821	105 408	104 366	104 366	106 420	109 251	114 000

Table 6.8(b) : Summary of payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	27 745	24 143	13 775	28 711	29 069	29 003	26 315	25 542	26 464
Compensation of employees	14 904	14 562	12 294	15 464	15 822	15 758	15 320	15 008	15 458
Goods and services	12 841	9 581	1 481	13 247	13 247	13 245	10 995	10 534	11 006
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	91 417	66 413	67 046	76 697	75 297	75 363	80 105	83 709	87 536
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 536
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	201	-	349	-	-	66	-	-	-
Payments for capital assets	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	119 162	90 556	80 821	105 408	104 366	104 366	106 420	109 251	114 000

The programme grows by 1.0 percent, 2.7 percent, and 4.3 percent for 2023/24, 2024/25 and 2025/26 financial years respectively. Included in the allocation are funds for LTA as an implementing agency.

Compensation of Employees - has been decreased by 0.9 percent and 2.0 percent for 2023/24 and 2024/25 financial years respectively and increased by 3.0 percent in 2025/26 financial year. The decrease is due to mainly non-pensionable allowance reduction. The allocation will cover the current employees, pay progression and filling of approved vacant posts. Annual salary increase is not catered for, as agreement is not reached yet.

Goods and Services has been decreased by 17.0 percent in 2023/24, negative 4.2 percent in 2024/25 and increased by 4.5 percent in 2025/26 financial year. Department has allocated funds for hosting Marula festival in 2023/24 financial year and subsequent years.

Transfers and Subsidies has been increased by 4.4 percent, 4.5 percent, and 4.6 percent for 2023/24, 2024/25 and 2025/26 financial years respectively. Included in the allocation are funds for LTA as an implementing agency.

Service Delivery Measures

Programme 4: Tourism		2023/24	2024/25	2025/26
Programme Performance Indicators				
4.1	Tourism Growth Strategy (TGS) implemented	Review Tourism Growth Strategy	Prioritized tourism growth strategy projects implemented	Prioritized tourism growth strategy projects implemented
4.2	Number of Tourist Guides registered	240	240	240
4.3	Number of community tourism owned initiatives supported	05	05	05
4.4	Number tourism awareness programs facilitated	04	04	04
4.5	Number of tourism capacity building programmes implemented	04	04	04

Other Programme information

Personnel numbers and costs

Table 6.9 (a) and (b) below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

Table 6.9(a) : Summary of departmental personnel numbers and costs by component

R thousands	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2019/20		2020/21		2021/22		2022/23				2023/24		2024/25		2025/26		2022/23 - 2025/26		
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 – 7	753	165 832	814	197 732	678	213 136	661	–	661	210 396	661	200 389	661	211 165	661	217 500	–	1.1%	37.3%
8 – 10	284	247 835	300	151 149	249	154 510	241	–	241	157 791	241	155 382	241	160 272	241	165 080	–	1.5%	28.2%
11 – 12	122	100 000	129	134 920	137	129 516	139	–	139	132 466	139	132 319	139	136 692	139	140 792	–	2.1%	23.9%
13 – 16	41	62 129	52	53 782	40	53 098	42	–	42	56 452	42	55 966	42	57 749	42	59 482	–	1.8%	10.1%
Other	48	6 000	48	3 528	40	3 440	52	48	100	6 586	40	6 529	40	1 225	40	1 262	-26.3%	-42.3%	0.5%
Total	1 248	581 796	1 343	541 111	1 144	553 700	1 135	48	1 183	563 691	1 123	550 585	1 123	567 103	1 123	584 116	-1.7%	1.2%	100.0%
Programme																			
1. Administration	397	197 960	416	189 179	337	186 991	347	29	376	189 073	376	185 348	376	191 670	376	197 420	–	1.5%	33.7%
2. Economic Development	97	69 957	107	62 668	85	58 008	81	–	81	70 448	81	67 144	81	67 563	81	69 590	–	-0.4%	12.1%
3. Environmental Affairs	717	298 975	780	284 906	704	290 937	708	–	708	288 412	648	282 773	648	292 862	648	301 648	-2.9%	1.5%	51.5%
4. Tourism	37	14 904	40	14 562	18	12 294	1)	19	18	15 758	18	15 320	18	15 008	18	15 458	–	-0.6%	2.7%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total	1 248	581 796	1 343	551 315	1 144	548 230	1 135	48	1 183	563 691	1 123	550 585	1 123	567 103	1 123	584 116	-1.7%	1.2%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	1 037	481 210	1 117	444 584	945	413 261	926	–	926	420 552	926	416 742	926	418 498	926	428 853	–	0.7%	73.9%
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	2	2 067	2	2 193	2	2 147	2	–	2	2 342	2	2 342	2	2 342	2	2 447	–	1.5%	0.4%
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	161	95 194	176	101 001	157	134 852	155	–	155	134 211	155	130 301	155	145 063	155	151 562	–	4.1%	25.1%
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc	48	3 325	48	3 528	40	3 440	100	–	100	6 586	40	1 200	40	1 200	40	1 254	-26.3%	-42.5%	0.5%
Total	1 248	581 796	1 343	551 306	1 144	553 700	1 183	–	1 183	563 691	1 123	550 585	1 123	567 103	1 123	584 116	-1.7%	1.2%	100.0%

Table 6.9(b) : Personnel numbers and costs by programme

Personnel numbers	As at 31 March 2020	As at 31 March 2021	As at 31 March 2022	As at 31 March 2023	As at 31 March 2024	As at 31 March 2025	As at 31 March 2026
1. Administration	397	416	337	376	376	376	376
2. Economic Development	97	107	85	81	81	81	81
3. Environmental Affairs	717	780	704	708	648	648	648
4. Tourism	37	40	18	18	18	18	18
Direct charges	–	–	–	–	–	–	–
Total provincial personnel numbers	1 248	1 343	1 144	1 183	1 123	1 123	1 123
Total provincial personnel cost (R thousand)	581 796	551 315	548 230	563 691	550 585	567 103	584 116
Unit cost (R thousand)	466	411	479	476	490	505	520

Training

Table 6.10 below provide a summary of payments and information on training per programme over the seven the year period.

Table 6.10 : Information on training: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Number of staff	1 248	1 343	1 144	1 183	1 183	1 183	1 123	1 123	1 123
Number of personnel trained	1 408	1 549	1 075	1 549	1 549	1 549	1 549	1 549	1 549
of which									
Male	853	938	599	938	938	938	938	938	938
Female	555	611	476	611	611	611	611	611	611
Number of training opportunities	824	911	911	1 014	1 014	1 014	1 135	1 272	1 272
of which									
Tertiary	426	473	473	533	533	533	607	696	696
Workshops	240	264	264	290	290	290	318	348	348
Seminars	77	85	85	94	94	94	104	115	115
Other	81	89	89	97	97	97	106	113	113
Number of bursaries offered	33	36	36	50	50	50	50	50	50
Number of interns appointed	55	73	73	113	113	113	113	113	113
Number of learnerships appointed	180	218	218	218	218	218	218	218	218
Number of days spent on training	1 532	1 685	1 685	1 685	1 685	1 685	1 700	1 700	1 700
Payments on training by programme									
1. Administration	12 745	9 662	4 818	6 597	6 597	6 597	7 519	7 857	8 209
2. Economic Development	–	–	–	–	–	–	–	–	–
3. Environmental Affairs	–	–	–	–	–	–	–	–	–
4. Tourism	–	–	–	–	–	–	–	–	–
Total payments on training	12 745	9 662	4 818	6 597	6 597	6 597	7 519	7 857	8 209

The budget for the Department is centralized under programme 1 for the effective implementation of Workplace Skills Plan. Provision of 1.0 percent is set aside for training and development in terms of National Skills Development act. These include bursaries, training and internships.

Annexure to Vote:06

Economic Development, Environment and Tourism

2023 Estimates of Provincial Revenue and Expenditure

Table B.1: Specification of receipts: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Tax receipts	123 282	81 170	133 811	126 220	169 248	169 248	182 434	196 674	212 053
Casino taxes	79 253	44 442	66 548	71 119	71 119	71 119	76 809	82 953	89 590
Horse racing taxes	40 386	33 208	63 376	50 623	93 651	93 651	101 143	109 235	117 973
Liquor licences	3 643	3 520	3 887	4 478	4 478	4 478	4 482	4 486	4 490
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	17 290	10 689	14 465	24 601	15 441	15 441	16 121	16 841	17 596
Sale of goods and services produced by department (excluding capital assets)	17 290	10 689	14 465	24 601	15 441	15 441	16 121	16 841	17 596
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	7 189	10 689	14 465	24 601	15 441	15 441	16 121	16 841	17 596
Other sales	10 101	-	-	-	-	-	-	-	-
Of which									
Health patient fees	3 203	1 564	1 780	5 533	5 533	5 533	2 604	2 720	2 842
Other (Specify)	4 167	1 908	2 613	5 707	5 707	5 707	2 150	2 245	2 345
Other (Specify)	98	98	96	130	130	130	100	105	109
Other (Specify)	1 746	1 422	1 773	1 960	1 960	1 960	1 566	1 636	1 709
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	22	-	-	2	2	2
Transfers received from:	21 891	21 005	16 911	10 099	28 461	28 461	8 067	8 424	8 798
Other governmental units	21 891	21 005	16 911	10 099	28 461	28 461	8 067	8 424	8 798
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 247	3 920	1 108	3 073	1 612	1 612	1 683	1 758	1 836
Interest, dividends and rent on land	1 420	267	395	188	139	139	144	152	159
Interest	1 420	267	395	188	139	139	144	152	159
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	88	330	-	250	250	250	260	270	280
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	88	330	-	250	250	250	260	270	280
Transactions in financial assets and liabilities	12 509	476	816	1 216	1 866	1 866	1 948	2 034	2 127
Total departmental receipts	179 727	117 857	167 506	165 669	217 017	217 017	210 659	226 155	242 851

Table B.2: Payments and estimates by economic classification: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	852 862	741 467	717 736	789 442	825 159	821 607	813 974	846 345	876 203
Compensation of employees	581 796	551 315	548 230	559 201	566 992	563 691	560 585	567 103	584 116
Salaries and wages	501 046	471 531	470 060	483 547	487 423	483 820	477 603	490 843	505 568
Social contributions	80 750	79 784	78 170	75 654	79 569	79 871	72 982	76 260	78 548
Goods and services	270 115	189 154	168 591	229 211	257 137	256 886	262 308	278 113	290 906
Administrative fees	773	67	12	196	196	196	184	194	202
Advertising	1 687	293	371	1 700	1 271	1 271	984	1 010	1 056
Minor assets	690	33	272	830	649	650	40	40	42
Audit cost: External	6 322	5 304	5 991	6 059	6 039	5 707	6 284	6 579	6 874
Bursaries: Employees	1 551	556	614	1 800	1 550	1 550	1 434	1 953	2 040
Catering: Departmental activities	3 584	176	273	1 206	1 451	1 447	975	863	901
Communication (G&S)	11 234	8 417	7 625	9 002	8 642	8 519	8 522	10 196	10 653
Computer services	16 516	14 195	14 526	19 407	20 413	20 413	20 638	23 937	25 009
Consultants and professional services: Business and advisory services	12 026	20 436	4 618	24 852	33 711	33 747	49 306	49 733	51 961
Infrastructure and planning	361	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	2 872	264	2 288	2 083	4 459	4 461	2 286	3 508	3 665
Contractors	22 316	6 885	1 657	11 558	11 052	11 053	17 169	13 186	13 776
Agency and support / outsourced services	21	-	2 811	51	5 197	5 198	3 021	2 569	2 684
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	15 196	11 000	14 094	14 422	18 218	18 218	17 657	20 506	21 425
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	968	285	568	862	862	862	682	1 104	1 153
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	168	-	529	300	600	600	369	386	403
Consumable supplies	10 715	19 105	7 804	9 080	8 541	8 571	4 816	4 921	5 141
Consumable: Stationery, printing and office supplies	1 761	525	296	1 348	1 413	1 412	630	645	674
Operating leases	55 125	52 096	55 647	56 438	60 538	60 538	64 084	65 600	68 874
Property payments	35 605	35 531	38 718	41 412	40 818	40 818	38 577	45 309	47 340
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	52 257	9 570	8 191	14 745	21 055	21 158	17 164	17 628	18 419
Training and development	3 220	64	169	3 810	3 082	3 082	2 507	2 515	2 627
Operating payments	6 073	1 890	983	3 622	2 839	2 839	2 198	2 264	2 365
Venues and facilities	5 906	385	504	1 834	2 008	2 043	581	606	634
Rental and hiring	3 168	2 077	30	2 593	2 533	2 533	2 200	2 860	2 988
Interest and rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Interest	-	-	-	-	-	-	-	-	-
Rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Transfers and subsidies	1 060 027	626 742	904 494	782 220	858 420	861 972	607 796	548 041	514 461
Provinces and municipalities	1 738	173	190	26 054	26 054	26 054	289	302	316
Provinces	256	173	190	26 054	26 054	26 054	289	302	316
Provincial Revenue Funds	-	-	-	25 800	25 800	25 800	-	-	-
Provincial agencies and funds	256	173	190	254	254	254	289	302	316
Municipalities	1 482	-	-	-	-	-	-	-	-
Municipalities	1 482	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 044 833	615 204	881 531	749 033	825 233	825 233	603 118	544 743	510 016
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	1 044 833	615 204	881 531	749 033	825 233	825 233	603 118	544 743	510 016
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	750	740	773	810	810	810	2 423	1 464	2 529
Households	12 706	10 625	22 000	6 323	6 323	9 875	1 966	1 532	1 600
Social benefits	9 272	6 854	17 717	3 823	3 823	6 577	466	487	508
Other transfers to households	3 434	3 771	4 283	2 500	2 500	3 298	1 500	1 045	1 092
Payments for capital assets	24 933	12 640	17 940	40 466	51 887	51 887	28 150	10 000	31 702
Buildings and other fixed structures	20 120	11 480	14 701	24 200	35 500	35 500	20 000	5 000	5 224
Buildings	20 120	11 480	10 284	24 200	7 700	7 700	9 000	2 000	2 090
Other fixed structures	-	-	4 417	-	27 800	27 800	11 000	3 000	3 134
Machinery and equipment	4 813	1 160	3 239	16 266	16 387	16 387	8 150	5 000	26 478
Transport equipment	733	-	-	3 000	3 000	3 000	-	-	11 254
Other machinery and equipment	4 080	1 160	3 239	13 266	13 387	13 387	8 150	5 000	15 224
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	303	-	-	-	-	-	-	-	-
Total economic classification	1 938 125	1 380 849	1 640 170	1 612 128	1 735 466	1 735 466	1 449 920	1 404 386	1 422 366

Table B.2: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26
Current payments	377 754	325 171	329 889	346 936	363 117	361 692	354 319	376 984	391 368
Compensation of employees	197 960	189 179	186 991	185 945	190 247	189 073	185 347	191 670	197 418
Salaries and wages	170 582	162 070	160 424	159 886	164 188	162 870	160 205	165 399	170 359
Social contributions	27 378	27 109	26 567	26 059	26 059	26 203	25 142	26 271	27 059
Goods and services	179 794	135 992	142 898	160 991	172 870	172 619	168 972	185 315	193 950
Administrative fees	557	67	12	196	196	196	184	194	202
Advertising	1 579	163	331	1 100	799	799	800	818	855
Minor assets	421	—	8	663	515	515	40	40	42
Audit cost: External	6 322	5 304	5 991	6 059	6 039	5 707	6 284	6 579	6 874
Bursaries: Employees	1 551	556	614	1 800	1 550	1 550	1 434	1 953	2 040
Catering: Departmental activities	829	16	62	278	313	309	223	233	243
Communication (G&S)	11 234	8 417	7 625	8 848	8 642	8 519	8 331	9 996	10 444
Computer services	16 516	14 195	12 601	17 257	16 322	16 322	16 618	19 337	20 203
Consultants and professional services: Business and advisory services	85	17	46	146	116	117	162	169	177
Infrastructure and planning	—	—	—	—	—	—	—	—	—
Laboratory services	—	—	—	—	—	—	—	—	—
Scientific and technological services	—	—	—	—	—	—	—	—	—
Legal services	2 872	264	2 288	2 079	4 455	4 455	2 281	3 503	3 660
Contractors	781	507	156	426	460	460	487	509	531
Agency and support / outsourced services	—	—	—	—	—	—	—	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government motor transport)	15 196	11 000	14 074	14 346	18 142	18 142	17 570	20 415	21 330
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Chemicals, fuel, oil, gas, wood and coal	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medias inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	168	—	529	300	250	250	369	386	403
Consumable supplies	3 727	2 560	2 753	3 706	2 617	2 647	1 845	1 883	1 967
Consumable: Stationery, printing and office supplies	1 740	517	262	1 023	1 018	1 055	596	609	636
Operating leases	55 125	52 096	55 647	56 438	60 538	60 538	64 084	65 600	68 874
Property payments	35 207	35 413	35 909	38 378	39 162	39 162	38 478	43 206	45 142
Transport provided: Departmental activity	—	—	—	—	—	—	—	—	—
Travel and subsistence	18 229	3 447	2 812	3 559	7 202	7 307	5 957	6 533	6 826
Training and development	2 257	17	169	2 769	2 766	2 766	2 082	2 175	2 272
Operating payments	3 809	1 071	629	1 053	1 018	1 018	1 000	1 022	1 068
Venues and facilities	1 369	99	380	567	750	785	147	154	161
Rental and hiring	220	266	—	—	—	—	—	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Interest	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	8 459	7 959	14 714	3 592	3 592	5 017	1 840	1 400	1 463
Provinces and municipalities	1 738	173	190	254	254	254	289	302	316
Provinces	256	173	190	254	254	254	289	302	316
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	256	173	190	254	254	254	289	302	316
Municipalities	1 482	—	—	—	—	—	—	—	—
Municipalities	1 482	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	26	10	48	50	50	50	51	53	55
Social security funds	—	—	—	—	—	—	—	—	—
Provide list of entities receiving transfers	26	10	48	50	50	50	51	53	55
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	—	—	—	—	—	—	—	—	—
Private enterprises	—	—	—	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	6 695	7 776	14 476	3 288	3 288	4 713	1 500	1 045	1 092
Social benefits	4 359	4 005	11 284	788	788	2 059	—	—	—
Other transfers to households	2 336	3 771	3 192	2 500	2 500	2 654	1 500	1 045	1 092
Payments for capital assets	4 141	463	821	8 727	8 848	8 848	650	—	21 254
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Buildings	—	—	—	—	—	—	—	—	—
Other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	4 141	463	821	8 727	8 848	8 848	650	—	21 254
Transport equipment	733	—	—	3 000	3 000	3 000	—	—	11 254
Other machinery and equipment	3 408	463	821	5 727	5 848	5 848	650	—	10 000
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
Payments for financial assets	303	—	—	—	—	—	—	—	—
Total economic classification	390 657	333 593	345 424	359 255	375 557	375 557	356 809	378 384	414 085

Table B.2: Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	97 061	79 144	63 931	83 664	86 474	85 813	76 620	79 129	81 675
Compensation of employees	69 957	62 668	58 008	69 502	71 109	70 448	67 144	67 563	69 591
Salaries and wages	61 500	54 765	50 740	61 335	62 212	61 551	59 275	59 340	61 121
Social contributions	8 457	7 903	7 268	8 168	8 897	8 897	7 870	8 223	8 470
Goods and services	27 104	16 476	5 923	14 162	15 365	15 365	9 476	11 566	12 084
Administrative fees	7	-	-	-	-	-	-	-	-
Advertising	-	54	40	100	205	205	-	-	-
Minor assets	-	-	-	-	100	100	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 193	52	59	603	534	534	343	359	375
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	1 150	3 091	3 091	1 120	2 000	2 090
Consultants and professional services: Business and advisory services	9 213	14 796	2 889	4 863	4 738	4 774	3 647	4 741	4 953
Infrastructure and planning	361	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	4	4	6	5	5	5
Contractors	-	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	1 265	500	180	180	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	300	370	332	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	11 439	1 107	1 396	3 339	4 169	4 169	3 583	3 658	3 822
Training and development	624	37	-	408	70	70	-	-	-
Operating payments	1 070	190	218	2 024	1 239	1 239	632	651	680
Venues and facilities	3 197	240	56	871	665	665	146	152	159
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	956 199	549 681	818 032	699 386	776 986	777 647	524 462	461 481	423 947
Provinces and municipalities	-	-	-	25 800	25 800	25 800	-	-	-
Provinces	-	-	-	25 800	25 800	25 800	-	-	-
Provincial Revenue Funds	-	-	-	25 800	25 800	25 800	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	953 591	548 781	814 786	672 286	749 886	749 886	522 962	460 981	422 425
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	953 591	548 781	814 786	672 286	749 886	749 886	522 962	460 981	422 425
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	1 500	500	1 522
Households	2 608	1 100	3 246	1 300	1 300	1 961	-	-	-
Social benefits	2 304	1 100	3 246	1 300	1 300	1 345	-	-	-
Other transfers to households	304	-	-	-	-	616	-	-	-
Payments for capital assets	-	-	-	470	470	470	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	470	470	470	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	470	470	470	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	1 053 260	629 025	881 963	783 520	863 930	863 930	601 082	540 610	505 622

2023 Estimates of Provincial Revenue and Expenditure

Table B.2: Payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	350 302	313 009	310 141	330 130	346 499	345 099	356 719	364 690	376 696
Compensation of employees	298 975	284 906	290 937	288 290	289 814	288 412	282 773	292 862	301 649
Salaries and wages	255 856	242 051	248 418	248 711	247 050	245 475	244 587	252 960	260 550
Social contributions	43 119	42 855	42 519	39 579	42 764	42 937	38 186	39 902	41 099
Goods and services	50 376	27 105	18 289	40 811	55 655	55 657	72 865	70 698	73 866
Administrative fees	209	-	-	-	-	-	-	-	-
Advertising	108	76	-	500	267	267	184	192	201
Minor assets	269	33	264	167	34	35	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 276	97	123	275	537	537	339	198	207
Communication (G&S)	-	-	-	154	-	-	191	200	209
Computer services	-	-	1 925	1 000	1 000	1 000	2 900	2 600	2 716
Consultants and professional services: Business and advisory services	2 728	5 623	1 683	17 343	26 348	26 348	45 497	44 823	46 831
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	12 955	6 378	931	1 132	937	937	6 537	3 162	3 304
Agency and support / outsourced services	21	-	2 811	51	5 197	5 198	3 021	2 569	2 684
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	20	76	76	76	87	91	95
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	968	285	568	862	862	862	682	1 104	1 153
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	350	350	-	-	-
Consumable supplies	6 851	7 515	3 335	4 874	5 639	5 639	2 971	3 038	3 174
Consumable: Stationery, printing and office supplies	21	8	34	25	25	25	34	36	38
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	398	118	2 809	3 034	1 656	1 656	99	2 103	2 198
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	19 327	4 579	3 620	7 250	8 782	8 782	6 944	6 595	6 891
Training and development	339	10	-	633	246	246	425	340	355
Operating payments	1 194	572	136	545	582	582	566	591	617
Venues and facilities	764	-	-	296	584	584	188	196	205
Rental and hiring	2 948	1 811	30	2 593	2 533	2 533	2 200	2 860	2 988
Interest and rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Interest	-	-	-	-	-	-	-	-	-
Rent on land	951	998	915	1 030	1 030	1 030	1 081	1 130	1 181
Transfers and subsidies	3 952	2 489	4 702	2 545	2 545	3 945	1 389	1 451	1 515
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	750	740	773	810	810	810	923	964	1 007
Households	3 202	1 749	3 929	1 735	1 735	3 135	466	487	508
Social benefits	2 532	1 749	2 838	1 735	1 735	3 107	466	487	508
Other transfers to households	670	-	1 091	-	-	28	-	-	-
Payments for capital assets	20 792	12 177	17 119	31 269	42 569	42 569	27 500	10 000	10 448
Buildings and other fixed structures	20 120	11 480	14 701	24 200	35 500	35 500	20 000	5 000	5 224
Buildings	20 120	11 480	10 284	24 200	7 700	7 700	9 000	2 000	2 090
Other fixed structures	-	-	4 417	-	27 800	27 800	11 000	3 000	3 134
Machinery and equipment	672	697	2 418	7 069	7 069	7 069	7 500	5 000	5 224
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	672	697	2 418	7 069	7 069	7 069	7 500	5 000	5 224
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	375 046	327 675	331 962	363 944	391 613	391 613	385 608	376 141	388 659

Table B.2: Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2022/23	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22				2023/24	2024/25	2025/26
Current payments	27 745	24 143	13 775	28 711	29 069	29 003	26 315	25 542	26 464
Compensation of employees	14 904	14 562	12 294	15 464	15 822	15 758	15 320	15 008	15 458
Salaries and wages	13 108	12 645	10 478	13 615	13 973	13 924	13 536	13 144	13 538
Social contributions	1 796	1 917	1 816	1 849	1 849	1 834	1 784	1 864	1 920
Goods and services	12 841	9 581	1 481	13 247	13 247	13 245	10 995	10 534	11 006
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	286	11	29	50	67	67	70	73	76
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	-	-	-	2 500	2 509	2 508	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	8 580	-	570	10 000	9 655	9 656	10 145	9 515	9 941
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	137	9 030	451	-	105	105	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	3 262	437	363	597	902	900	680	842	880
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	57	-	-	-	-	-	-	-
Venues and facilities	576	46	68	100	9	9	100	104	109
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	91 417	66 413	67 046	76 697	75 297	75 363	80 105	83 709	87 536
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 536
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 536
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	201	-	349	-	-	66	-	-	-
Social benefits	77	-	349	-	-	66	-	-	-
Other transfers to households	124	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	119 162	90 556	80 821	105 408	104 366	104 366	106 420	109 251	114 000

Table B.2: Payments and estimates by economic classification: Summary Conditional Grants

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23	2022/23	2022/23	2023/24	2024/25	2025/26
Current payments	3 563	2 994	2 198	2 146	2 146	2 146	1 920	-	-
Compensation of employees	-	-	2 168	2 146	-	2 146	-	-	-
Salaries and wages	-	-	2 168	2 146	-	2 146	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	3 563	2 994	30	-	2 146	-	1 920	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	-	-	-	-	-	-	-	-
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	3 563	2 994	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	2 146	-	1 920	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	-	-	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	-	30	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	-	-	-	-	-	-	-	-	-
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	-	-	-	-	-	-	-	-	-
Venues and facilities	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	3 563	2 994	2 198	2 146	2 146	2 146	1 920	-	-

Public Entities

Department of Economic Development, Environment And Tourism

Limpopo Gambling Board

To be appropriated by vote in 2023/24

R66 739 000

Responsible MEC

MEC for Economic Development, Environment and Tourism

Administrating Department

Department of Economic Development, Environment and Tourism

Accounting Officer

Chief Executive Officer: Limpopo Gambling Board

Overview

Vision

The innovative and leading gambling regulator in the world.

Mission

To regulate the gambling industry in a responsible and ethical manner for the benefit of the people of the Province by ensuring compliance with the legislation, promoting responsible gambling and facilitating sustainable local economic development.

Values

The Limpopo Gambling Board (LGB) has identified the following values as the principles that will govern behaviour of all employees within the organisation:

- Integrity
- Responsibility
- Consultation
- Transparency
- Diversity
- Teamwork

Main Service

- The mandate of the Board is to regulate, control and monitor gambling activities in the Province in accordance with the Limpopo Gambling Act, Act No 3 of 2013.
- To contribute towards upliftment of the disadvantaged communities within the province.
- Promoting responsible gambling.
- Facilitating sustainable local economic development.
- Ensuring compliance with the legislation.

Legislative mandates

- Limpopo Gambling Act, 2013 (Act No. 3 of 2013);
- National Gambling Act, (Act no 7 of 2004 as amended);
- Criminal Procedure Act, (Act No 51 of 1977);
- National Lotteries Act, (Act No57 of 1997);
- Prevention of Organized Crime Act, (Act No 121 of 1998);
- Prevention, Combating of Fraud and Corruption Act, (Act No 12 of 2004); and
- Public Finance Management Act (Act 1 of 1999 as amended).

Review of the current financial year (2022/23)

The Accounting Authority of the entity continued to execute its mandate through the 2022/23 financial year through its effective leadership and adequate planning for how the entity will be run from one year to the next. For the year under review, the entity focused on the set priorities which are the core business of the entity. These priorities are promoting social awareness and upliftment, promoting economic growth and development. The activities undertaken in implementing these priorities have direct impact on growing the provincial economy.

The entity has in the current year looked at improving its IT infrastructure by looking into the issue of the offsite disaster recovery and the business continuity of the entity. The entity has in the current year looked at the issue of upgrading its current data line to accommodate usage by the employees. The Chief Executive Officer with the support of the executive management have during the year under review assisted the entity with the implementation of the mandate and strategy for the Limpopo Gambling Board. Although some of the projects in particular relating to IT infrastructure is still underway, the entity anticipates having these projects completed by the end of the financial year or early in the next financial year.

Service delivery

The entity anticipates achieving service delivery targets in relation to its mandate and strategy and set out plans of core business units in annual performance plan as follows. As at the end of 3rd quarter of 2022/23, the entity has achieved the following targets:

Forty (40) compliance inspections completed. Fifty six (56) compliance Inspections are planned for the financial year. The Compliance inspections were conducted to ensure that Licensees comply with the technical legislative requirements and the standards set by the South African Bureau of Standards. The Compliance Inspections are aimed at ensuring that the public is protected from unscrupulous gambling operations and that the provincial government receives complete and accurate revenues. 42 Compliance Inspections were conducted by the end of quarter 3.

Twenty-seven (27) responsible gambling campaigns conducted. 22 Responsible Gambling Campaigns are planned for the financial year. The campaigns are conducted to fulfill the requirements bestowed upon the Board by the Limpopo Gambling Act to promote responsible gambling. The campaigns are conducted to educate and create awareness on the need for the public to gamble responsibly and to alert the public of the dangers of gambling irregularities. Overall the campaigns are aimed at reducing problem gambling in collaboration with the South African Responsible Gambling Foundation. 27 awareness campaigns were conducted by the end of quarter 3. The target was exceeded due to invitations, from various stakeholders, to conduct responsible gambling awareness.

Twenty (20) compliance audits completed. Twenty-eight (28) Compliance Audits are planned for the financial year. The compliance audits are conducted to ensure general compliance by licensees with regard to gambling legislation, gambling rules, license conditions, bid commitments, Board directives and the Financial Intelligence Center Act (FICA). Further, financial audits are conducted on revenues due to the provincial government in the form of levies and fees, and levies due to the South African Responsible Gambling Foundation. 20 Compliance audits were conducted by the end of quarter 3. Two (1) stakeholder engagements held. Two stakeholder engagements are planned for the financial year. The sessions are aimed at sharing information and ideas with the stakeholders of the Board to each other updated on various issues relating to the gambling industry and of respective stakeholders.

100% of corporate licenses applied are processed within 6 months. By the end of the 3rd quarter. All 12 complete corporate licence applications received were processed within 6 months of receipt. The licence applications are processed to ensure that gambling operations and employees are licensed in terms of the Limpopo Gambling Act to prevent illegal gambling.

Outlook for the coming financial year (2023/24)

The entity will resuscitate the Compliance revenue enhancement system. The entity will continue to engage the shareholder on possibility of charging commission for the levies that the entity collects on behalf of the shareholder. The entity has been created as an agent of the shareholder to look at matters of gaming regulation within the province.

This money will be used by the entity to improve the working conditions for the employees as well as continue to create employment for the youth through modes such as learnerships. The funds will assist in implementing new ways of bringing responsible gambling awareness and education to the communities about illegal and responsible gambling in the province through use of technology.

Additionally, the funding will be used in improving the entity as it works toward the 4th industrial revolution and creating a more streamlined way of operating and matching it against that of the

The review of the entity's legislations with regards to gambling will in turn assist and enhance the powers of the Law enforcement business unit which will assist with the curbing of illegal gambling within the province. The review of the regulations will also lead to an increase with revenue as part of the review includes revising the rates of levies that the operators are paying the entity.

The entity will continue to implement the 2025 strategy which includes aspects of service delivery that deals with issuing of licences within a period of six months, creating educational awareness through crime awareness campaigns and responsible gambling awareness.

These over the years tend to increase greatly during the Marula festivities and the Responsible Gambling month, being the month of November. Other service delivery aspects include audits of operators, inspections of operators, investigations of illegal gambling activities which the entity will continue to be implementing going into the new financial year. The entity is moving towards reporting that now not only speaks to figures being reported but rather the impact of the work that the entity is doing within the communities if the province.

The entity plans to implement the following in relation to the core units for the 23/24 financial: Law Enforcement will focus on conducting 260 investigations on illegal gambling activities as well as conducting 80 crime awareness campaigns. Compliance Unit will focus on conducting 40 responsible gambling campaign, conducting 1 research, complete 100% percent of corporate applications processed within the standard timeframes of 6 months, conduct 36 compliance inspections, conduct 34 compliance audits, conduct 1 stakeholder engagement, and establish 2 formal Collaborations.

Reprioritization for 2023/24

Within the current allocation R2.0 million was reprioritized from Administration (Compensation of Employees) to Goods and Services under core programmes, which is Compliance and Law enforcement.

Procurement

The Supply Chain Unit has been managing the procurement plans regularly and reporting on these on a quarterly basis to the provincial treasury. The entity has implemented the procurement plan as submitted and the business unit has developed demand plans that were shared with the supply chain management unit

For the coming financial year, The Compliance Business Unit anticipates to procure the system. Once funding is allocated from the Provincial Treasury for the system and the entity will start the procurement process through the Supply Chain Management Unit.

Receipts and Financing

Summary of Receipts

Table 6.14 (a) below provides the entity's receipts per main category over the MTEF:

Table 6.14(a) Summary of Receipts: Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R thousand	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Government Grant and Subsidies	72 117	61 381	75 651	75 652	82 652	82 652	66 736	69 739	72 947
Transfers received	72 117	61 381	75 651	75 652	82 652	82 652	66 736	69 739	72 947

The entity is funded by equitable share through government grant received from Limpopo Department of Economic Development, Environment and Tourism. The allocation decreases from R82.652 million in 2022/23 to R66.736 million in the 2023/24 financial year, with an increase to R69.739 million in 24/25 financial year.

Entity's Receipts Collection

Table 6.14 (b) below provides the entity's receipts per main category over the seven years' period:

Table 6.14(b) Entity's Receipt : Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R thousand	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Tax receipts	117 992	79 541	129 779	121 742	164 770	164 770	177 952	192 188	207 563
Sales of goods and services other than capital assets	11 426	10 668	10 786	15 411	12 099	12 099	13 067	14 113	15 241
Sales of goods and services produced by department (excl. capital assets)	11 426	10 668	10 786	15 411	12 099	12 099	13 067	14 113	15 241
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	11 426	10 668	10 786	15 411	12 099	12 099	13 067	14 113	15 241
Transfers received from:	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	155	-	-	-	-	-	-
Interest, dividends and rent on land	1 151	589	554	673	1 148	1 148	1 240	1 339	1 446
Interest	1 151	589	554	673	1 148	1 148	1 240	1 339	1 446
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Total departmental own source receipts	130 569	90 798	141 274	137 826	178 017	178 017	192 259	207 640	224 250

The entity derives its revenue from casino and sports betting taxes. The budget grows by 39.5 percent in 2023/24 and 17.6 percent over the MTEF. Abnormal increase is due to anticipated increase in participation of horse racing and sport betting activities

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the vote are as follows:

- Consumer Price Index (CPI) price index has been considered in preparing the budget for the MTEF.
- Compensation of Employees (CoE) – The entity has considered no improvement of condition of services over the MTEF period when preparing the budget.
- Goods and Services increases are based on the revised CPI over the MTEF as well as an increase in recurring contracts.

Programme Summary

The services rendered by the entity are categorized under three (3) programmes: Administration, Law Enforcement, and Compliance.

Table 6.15 (a) and 6.15 (b) below provides a summary of payments and estimates per programme and economic classification over the seven-year period:

Table 6.15 (a) : Summary of payments and estimates: Limpopo Gambling Board

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
1. Administration	47,849	41,731	46,016	49,231	54,629	54,629	38,615	43,069	42,973
2. Law Enforcement	6,685	5,415	6,117	7,368	8,204	8,204	8,068	7,320	8,601
3. Compliance	17,068	15,434	16,242	19,053	19,819	19,819	20,053	19,350	21,373
Total	71,602	62,580	68,375	75,652	82,652	82,652	66,736	69,739	72,947

2023 Estimates of Provincial Revenue and Expenditure

Table 6.15 (b) : Summary of payments and estimates by Economic Classification: Limpopo Gambling Board

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Economic Classification									
Current Payments	69 849	61 725	68 365	75 152	80 352	80 352	66 736	69 216	72 400
Compensation of employees	38 503	38 860	41 569	46 608	43 608	43 608	46 557	48 590	51 436
Goods and services	31 346	22 865	26 796	28 544	36 744	36 744	20 179	20 626	20 964
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	1 753	855	10	500	2 300	2 300	-	523	547
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 753	470	10	500	2 300	2 300	-	523	547
Software and other intangible assets	-	385	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	71 602	62 580	68 375	75 652	82 652	82 652	66 736	69 739	72 947

The programme summary highlights the allocation of the grant of R66.739 million between the two core programs and the administration program. The administration programme takes the bulk of the allocation, taking more than 50.0 percent and the remainder being shared between the two core units. The grant in the 2023/24 financial year decreases by R16.000 million as a result of the purchasing the building which the entity houses. The Department of Public Works has now purchased the building that the entity now houses.

Allocation for the MTEF increases by 4.5 percent in the outer year. The bulk of the entity's funding goes to administration as it houses all the entity's contractual obligations and approximately 90.0 percent of the other essential/ non-negotiable costs.

In computing the figures for the 2023/24 financial year, the following was considered:

- The Auditor General fees has increased in comparison to the 2022/23 financial year;
- Compliance and law enforcement has overall increase;
- An overall increase of 6.0 percent due to recurring contracts and fixed costs that need to be covered; and
- Overall increase in line with inflationary rates.

Programme Description

Programme 1: Administration

Purpose of the programme: To ensure that the core units of the entity are able to carry out the mandate.

Objective of the programme:

- To provide strategic support to all programmes;

- To maintain an effective, efficient and transparent system of financial, risk management and internal control;
- To ensure that the right people are employed;
- To ensure that the Board complies with the ICT framework;
- To ensure that the Board procures in line with the various supply chain related legislations.

Table 6.16(a) and 6.16(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven-year period:

Table 6.16 (a) : Summary of payments and estimates : Programme 1 Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub Programmes									
Governance	11 018	6 727	9 343	6 996	7 796	9 654	8 296	10 192	9 615
Finance	11 020	8 367	8 426	8 176	9 902	9 902	10 976	12 456	11 998
Human Resource Management	4 213	3 860	4 012	5 242	5 910	5 910	6 042	6 000	6 276
Information Technology	4 102	3 309	3 094	5 036	6 136	4 278	5 520	6 290	6 579
Supply Chain Management	17 496	19 468	21 141	23 781	24 885	24 885	7 781	8 131	8 505
Total	47 849	41 731	46 016	49 231	54 629	54 629	38 615	43 069	42 973

Table 6.16 (b) : Summary of payments and estimates by Economic Classification: Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	46 096	41 261	46 006	48 731	52 329	52 329	38 615	42 546	42 426
Compensation of employees	19 785	19 114	20 534	21 887	19 587	19 587	22 536	24 072	25 179
Goods and services	26 311	22 147	25 472	26 844	32 742	32 742	16 079	18 474	17 247
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	1 753	470	10	500	2 300	2 300	-	523	547
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 753	470	10	500	2 300	2 300	-	523	547
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	47 849	41 731	46 016	49 231	54 629	54 629	38 615	43 069	42 973

Compensation of Employment – The amount of compensation of employees has minimal growth over the MTEF period; however, the only increase in comparison with the previous financial year is as a result of filling of vacant positions that are within the structure.

Goods and Services – The Goods and services amount has overall decreased in comparing to the last financial year. The lease of the building has been excluded from the costing line for goods and services as the building has been purchased by the Department of Public Works. This has resulted in a major cut in the allocation for the MTEF. The goods and services line now caters for items such as licenses, and other contractual obligations that the entity cannot do without.

However, the funding does not cater for other essential and non-negotiable items including all board related costs, employee development and wellness programs, audit related costs and increase in contractual obligations

Payments of capital assets – No funds have been allocated for the next financial year, the entity has replaced most of the IT equipment in 2022/23 financial year.

Programme 2: Law Enforcement

Purpose of the programme: To promote responsible gambling and contribute towards the upliftment of the disadvantaged communities within the province.

Objective of the programme: Reduced illegal gambling thought the Province.

Table 6.17(a) and 6.17(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven-year period:

Table 6.17 (a): Summary of payments and estimates: Programme 2: Law Enforcement

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Programme									
Law Enforcement	6 685	5 415	6 117	7 368	8 204	8 204	8 068	7 320	8 601
Total	6 685	5 415	6 117	7 368	8 204	8 204	8 068	7 320	8 601

Table 6.17 (b) : Summary of payments and estimates by Economic Classification: Programme 2: Law Enforcement

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	6 685	5 415	6 117	7 368	8 204	8 204	8 068	7 320	8 601
Compensation of employees	5 051	5 271	5 604	6 568	6 568	6 568	6 168	6 168	6 743
Goods and services	1 634	144	513	800	1 636	1 636	1 900	1 152	1 858
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	6 685	5 415	6 117	7 368	8 204	8 204	8 068	7 320	8 601

Compensation of Employees: The employee-related costs have slightly decreased as one termination is expected during the 2023/24 financial year.

Goods & Services: This business unit is one of the core programme of the entity which focuses on eradication of illegal gambling and bringing awareness to the communities around the Limpopo province about illegal gambling and the dangers thereof. The programme focuses on

investigations, arrests, and court appearances throughout the province, and this requires a lot of travel considering the vastness of the province. The business unit therefore uses a lot of travel and accommodation expenses. With the allocated fund for the MTEF, the business unit anticipates implementing the following activities:

Service Delivery Measures:

Programme 2: Law Enforcement		Estimated Annual Targets		
		2023/24	2024/25	2025/26
1.	Number of investigations conducted on illegal gambling activities	260	360	360
2.	Number of crime awareness campaigns conducted	80	120	120

Programme 3: Compliance

Purpose of the programme: To ensure that all gambling activities conducted within the province are compliant with the legislation.

Objective of the programme: Ensured regulated equitable and socially responsible gambling environment.

Table 6.18(a) and 6.18(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven year period:

Table 6.18 (a) : Summary of payments and estimates: Programme 3: Compliance

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub Programme									
Compliance	17 068	15 434	16 242	19 053	19 819	19 819	20 053	19 350	21 373
Total	17 068	15 434	16 242	19 053	19 819	19 819	20 053	19 350	21 373

Table 6.18 (b) : Summary of payments and estimates by Economic Classification: Programme 3 : Compliance

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	17 068	15 049	16 242	19 053	19 819	19 819	20 053	19 350	21 373
Compensation of employees	13 667	14 475	15 431	18 153	17 453	17 453	17 853	18 350	19 514
Goods and services	3 401	574	811	900	2 366	2 366	2 200	1 000	1 859
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	385	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	385	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	17 068	15 434	16 242	19 053	19 819	19 819	20 053	19 350	21 373

Compensation of Employees: This business unit is one of the core programmes of the entity which focuses on licensing, audit of levies, gaming control and responsible gambling. In the expansion and maximization of service delivery the unit anticipates adding to its staff complement for audit and licensing and these vacancies have been catered for in the employee relates cost of the unit. The increase in the employee relates costs the increase in the staff complement.

Goods & Services: The unit must travel to operator sites for investigations, site inspections and audit and uses a lot of travel and accommodation to be able to carry out these activities. The business unit would normally require R2.500 million for goods and services such that the unit is able to cater for the said service delivery. Under the current allocation the unit however does not have the expected allocation or enough resources to fund the unit's activities. With the allocated fund for the MTEF, the business unit anticipates implementing the following activities:

Service Delivery Measures:

Programme 3 : Compliance		Estimated Annual Targets		
		2023/24	2024/25	2025/26
1	Number of responsible gambling campaigns conducted	40	90	90
2	Number of research conducted	1	0	0
3	Percentage of corporate applications processed within the standard timeframes of 6 months	100%	100%	100%
4	Number of compliance inspections conducted	36	56	56
5	Number of compliance audits conducted	34	44	44
6	Number of Stakeholder engagement sessions held	2	2	2

Programme 3 : Compliance		Estimated Annual Targets		
		2023/24	2024/25	2025/26
7	Number of formal Collaborations established	2	2	2

Other Programme information

Personnel numbers and costs

Table 6.19 below reflects summaries personnel costs over the seven-year period:

Table 6.19: Summary of Personnel Numbers and Cost per Category: Limpopo Gambling Board

	2019/20	2020/21	2021/22	2021/22	2022/23		2023/24	2024/25	2025/26
	Audited outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand									
Board Members									
Personnel cost (R thousand)	878	878	966	1 500	1 500	1 500	1 500	1 700	1 700
Personnel numbers (head count)	7	9	9	9	9	9	9	9	9
Unit cost	125	98	107	167	167	167	167	189	189
Executive Management									
Personnel cost (R thousand)	3 988	3 988	4 073	3 885	3 885	3 885	3 885	3 885	3 885
of which									
Chief Financial Officer remuneration	1 831	1 831	1 775	1 300	1 300	1 300	1 300	1 300	1 300
Chief Executive officer remuneration	2 157	2 157	2 298	2 585	1 585	1 585	2 585	2 585	2 585
Personnel numbers (head count)	2	2	2	2	2	2	2	2	2
Unit cost	1 994	1 994	2 037	1 943	1 943	1 943	1 943	1 943	1 943
Senior Management									
Personnel cost (R thousand)	5 234	5 234	5 500	7 271	7 271	7 271	7 271	8 003	9 604
Personnel numbers (head count)	4	4	4	5	5	5	5	5	6
Unit cost	1 309	1 309	1 375	1 454	1 454	1 454	1 454	1 601	1 601
Middle Management									
Personnel cost (R thousand)	6 923	6 733	6 367	7 458	7 208	7 208	7 458	7 958	7 958
Personnel numbers (head count)	7	8	8	7	7	7	8	8	8
Unit cost	989	842	796	1 065	1 030	1 030	932	995	995
Professionals									
Personnel cost (R thousand)	12 716	12 716	13 074	14 405	13 554	13 554	15 404	15 418	16 079
Personnel numbers (head count)	22	26	26	30	30	30	32	33	35
Unit cost	578	489	503	480	452	452	481	467	459
Semi-skilled									
Personnel cost (R thousand)	8 437	8 542	9 396	10 896	10 646	10 646	10 346	11 000	11 000
Personnel numbers (head count)	15	15	13	15	15	15	13	13	13
Unit cost	562	569	723	726	710	710	796	846	846
Very low skilled									
Personnel cost (R thousand)	1 205	1 650	1 229	2 693	2 193	2 193	2 693	2 910	2 910
Personnel numbers (head count)	6	6	6	6	6	6	6	7	7
Unit cost	201	275	205	449	366	366	449	416	416
Total for entity									
Personnel cost (R thousand)	38 503	38 863	39 639	46 608	43 608	43 608	47 058	50 654	51 436
Personnel numbers (head count)	56	61	59	65	65	65	66	68	71
Unit cost	688	637	672	717	671	671	713	745	724

The cost of employees has been estimated at R47.057 million for the 2023/24 financial year.

Limpopo Tourism Agency

To be appropriated by Vote in 2023/24

R 80 105 000

Responsible MEC

MEC of Economic Development, Environment and Tourism

Administering Department

Department of Economic Development, Environment and Tourism

Accounting Officer

Chief Executive Officer Limpopo Tourism Agency

Overview

Vision

To position Limpopo as a leading tourism destination in Southern Africa.

Mission

To promote and offer a sustainable and diverse tourism experience through strategic marketing (destination marketing) and support and facilitate tourism development programmes, collaborations with stakeholders and sector transformation.

Values

The Limpopo Tourism Agency (LTA) has identified the following values as the principles that will govern behavior of all employees within the entity:

- Integrity
- Responsibility
- Consultation
- Transparency
- Diversity
- Teamwork

Main services

- To market the province as a tourist destination.
- To market provincial tourism products and facilities.
- Develop and implement a marketing strategy for tourism that promotes-
 - The objects of this Act and
 - The provincial tourism sector strategy

- Advise the MEC on any matter relating to tourism marketing.
- Perform any other function, the MEC may assign or delegate to the Agency.

Legislative and other mandates:

- Limpopo Tourism Act 2009 (repealed by Act of 2018);
- Limpopo Tourism Act of 2018;
- Limpopo Tourism Act 2/2009 (Section 5);
- Limpopo Tourism Act 4/2018;
- Public Finance Management Act 1/1999 (as amended);
- Companies Act 71/2008;
- The white paper on Development and Promotion of Tourism in South Africa, 1996; and
- Tourism Act 3/2014

Review of the current financial year 2022-2023

The entity focused on the set priorities which are the core business of the entity. These priorities are promoting the province in terms of marketing-

- the province as a tourist destination,
- the provincial tourism products and facilities and
- development and implementation of a marketing strategy for tourism

The activities undertaken in implementing these priorities have direct impact on growing the provincial economy.

The Chief Executive Officer with the support of the executive management have during the year under review assisted the Board with the implementation of the mandate and strategy for the Limpopo tourism Agency.

Service delivery

As at the end of the third quarter, the entity has achieved a total of hundred and thirty-one (131) targets, four (4) under domestic campaigns, three (3) for marketing collaborations, seven (7) trade marketing platform activations, three (3) SMME's business support eighty-seven (115) and three (3) impact assessment studies.

The entity exceeded target on SMME's supported by forty-nine (49) due to activation demand in the marketing space during the first quarter two (2) and forty-seven (47) during the third quarter due to partnerships with municipalities and tourism associations.

Outlook for the coming financial year (2023/24)

The entity will continue to implement its five years' strategy that ends in 2025. The strategy has been aligned to the national and Provincial Development Plan, which seeks to eliminate poverty and sharply reduce inequality and unemployment by 2030.

The National Development Plan recognizes tourism as one of the main drivers of employment and economic growth and envisages the promotion of South Africa as a major tourist and business events destination.

As the entity is moving into new financial year 2023/24, it will focus on the following indicators which are sets out in the Annual Performance Plan (APP):

Domestic campaigns

The entity will continue to embark on domestic campaigns across the province for awareness about Limpopo as a tourism destination. The aim of the campaigns is to make people aware of Limpopo through Media launch, media tour across the establishments in the province and the influencers.

The entity is targeting 4 domestic campaigns during 2023/24 financial year.

Marketing collaborations

The entity will collaborate or partner with various organisation for destination marketing. During 2023/24 the entity is targeting 8 collaborations.

Trade marketing platforms

The entity will embark on trade shows as a platform for exposure for tourism products to tourism buyers both locally and internationally. The trade shows are attends by both local and international businesspeople within the tourism sector.

During the trade shows the entity took along the SMME's for exposure and empowerment. For 2023/24 financial year the entity is targeting 4 trade shows.

SMME's support

The entity is supporting the SMME's by taking them to trade shows for exposure to market their products as well as engaging with other people with similar businesses.

Seventy (70) SMME's are targeted for 2023/24 financial year.

Impact assessment studies

To assess the impact of campaigns and collaboration which the entity has embarked on. The target for 2023/234 financial year is six (6).

Reprioritization

The entity reprioritized budget from 2023/24 financial year from goods and services and payment of capital expenditure to compensation of employees. The reprioritization is mainly to fund the shortfall in compensation of employees, as well as funding of the intern's positions.

Procurement

The supply chain unit has been managing the procurement plan regularly and reporting on a quarterly basis to provincial Treasury.

Receipts and Financing

Table 6.25 (a) below provide the sources of funding for the public entity over the seven-year period

Table 6.25(a) Summary of receipts: Limpopo Tourism Agency

R thousand	Audited outcomes			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Government grant & subsidies	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 535
Total	91 216	66 413	66 697	76 697	75 297	75 297	80 105	83 709	87 535

The entity is funded through equitable shares as grant transferred from Limpopo Economic Development, Environment and Tourism. The indicative baseline (2022/23) increased by R5.000 million, which translates to 6.0 percent. The allocation increased from R75.297 million to R80.105 million.

Entity receipts collection

Table 6.25(b) reflects the actual and budgeted receipts collection over the seven-year period.

Table 6.25(b) Entity's Receipt : Limpopo Tourism Agency

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22		2022/23		2023/24	2024/25	2025/26
R thousand									
Tax receipts	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	-	-	-	-	-	-	-	-	-
Sales of goods and services produced by department (excl. capital assets)		-	-	-	-	-	-	-	-
Sales by market establishments		-	-	-	-	-	-	-	-
Administrative fees		-	-	-	-	-	-	-	-
Other sales		-	-	-	-	-	-	-	-
Of which		-	-	-	-	-	-	-	-
Tourism revenue		-	-	-	-	-	-	-	-
Parks revenue		-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	1 378	340	395	983	450	450	510	535	561
Interest	1 378	340	395	983	450	450	510	535	561
Dividends									
Rent on land									
Sales of capital assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Total departmental own source receipts	1 378	340	395	983	450	450	510	535	561

Own revenue is mainly generated from credit interest received from the bank and occasional sales of tender documents. The reason for decrease is because the entity own revenue is from credit interest from the amount in the bank. Since the budget cut the entity always left with little balance in the bank which resulted in low interest received.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the vote are as follows:

- Compensation of Employees (CoE) – the entity's budget for CoE is in line with the ring-fenced allocation based on the personnel Annexure.
- When allocating the budget to economic classification and items, the entity considered the revised CPI guidelines 4.2 percent, 4.3 percent and 4.5 percent in 2022/23, 2023/24 and 2024/25 respective in terms of MTBPS as well as an increase according to the service level agreement in recurring contracts.

Programme summary

Table 6.26 (a) and 6.26(b) below provide summary of payments and estimates per programme and economic classification over the seven-year period.

Table 6.26 (a) Summary of payments and estimates: Limpopo Tourism Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Office of the CEO	9 402	7 242	8 724	9 213	9 555	9 127	10 700	10 951	11 476
Corporate Services	13 207	13 123	15 452	18 746	18 696	17 492	16 965	18 042	18 775
Financial Management	16 556	9 356	8 548	11 666	10 192	10 220	12 488	13 011	13 625
Integrated Destination Marketing	45 787	23 748	31 896	37 072	36 854	37 111	39 952	41 705	43 659
baseline available for spending	84 952	53 469	64 620	76 697	75 297	73 950	80 105	83 709	87 535

Table 6.26(b) Summary of payments and estimates by Economic Classification: Limpopo Tourism Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	84 214	52 266	63 745	74 423	72 881	72 410	79 836	83 318	87 211
Compensation of employees	32 262	34 351	35 141	39 656	38 256	37 948	43 357	45 439	47 619
Goods and services	51 952	17 915	28 604	34 767	34 625	34 462	36 479	37 879	39 592
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	738	1 203	875	2 274	2 416	1 540	269	391	324
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	738	1 203	875	2 274	2 416	1 540	269	391	324
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	84 952	53 469	64 620	76 697	75 297	73 950	80 105	83 709	87 535

The allocation for the entity was increased from a baseline of R76. 697 million to R80.105 million in 2023/24 financial year and furthermore, increased in the outer years R83.709 million and R87.535 million in 2024/25 and 2025/26 respectively. The increase caused by increase on audit fees, contractual obligations, and procurement of diesel as a result of the loading shedding.

Programme Description

Programme 1: Office of the Chief Executive Officer (CEO)

Programme purpose: To ensure the effective and efficient management of the entity to achieve its mandate.

Table 6.27(a) and 6.27(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.27(a) Summary of payments and estimates : Programme 1 (Office of the CEO)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Office of the CEO	9 402	7 242	8 724	9 213	9 555	9 127	10 700	10 951	11 476
Sub Total	9 402	7 242	8 724	9 213	9 555	9 127	10 700	10 951	11 476

Table 6.27(b) Summary of payments and estimates by Economic Classification: Programme 1 : (Office of the CEO)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	9 370	7 202	8 605	9 159	9 471	9 043	10 700	10 951	11 476
Compensation of employees	6 546	5 851	5 840	6 699	6 262	5 945	7 428	7 785	8 158
Goods and services	2 824	1 351	2 765	2 460	3 209	3 098	3 272	3 166	3 318
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	32	40	119	54	84	84	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	32	40	119	54	84	84	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	9 402	7 242	8 724	9 213	9 555	9 127	10 700	10 951	11 476

The programme's allocation has increased from the baseline of R9.213 million to R10.606 million in 2023/24 financial year and R10.878 million and R11.164 million in the outer years, 2024/25 and 2025/26 respectively. The increase will be used to fund the stakeholders and board fees.

Service Delivery Measures

Programme 1:Office of the CEO	Estimated Annual Targets		
	2023/24	2024/25	2025/26
Stakeholders engagement	8	8	8
% of entity performance targets achieved	100%	100%	100%
Number of strategic risks mitigated	4	4	4

Programme 2: Corporate Services

Programme purpose: To provide effective and efficient corporate support services in the Limpopo Tourism Agency.

Table 6.28(a) and 6.28(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.28(a): Summary of payments and estimates: Programme 2: (Corporate Services)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22		2022/23		2023/24	2024/25	2025/26
Sub-programme									
Corporate Services	13 207	13 123	15 452	18 746	18 696	17 492	16 965	18 042	18 775
Sub Total	13 207	13 123	15 452	18 746	18 696	17 492	16 965	18 042	18 775

Table 6.28(b): Summary of payments and estimates by Economic Classification: Programme 2 : (Corporate Services)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22		2020/21		2023/24	2024/25	2025/26
Current Payments	13 178	12 839	14 879	16 692	16 642	16 166	16 696	17 651	18 451
Compensation of employees	8 624	9 141	9 986	10 149	10 165	10 055	10 721	11 236	11 775
Goods and services	4 554	3 698	4 893	6 543	6 477	6 111	5 975	6 415	6 676
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	29	284	573	2 054	2 054	1 326	269	391	324
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	29	284	573	2 054	2 054	1 326	269	391	324
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	13 207	13 123	15 452	18 746	18 696	17 492	16 965	18 042	18 775

The programme's allocation has decreased from the baseline of R18.746 million to R16.965 million in 2023/24 financial year. Furthermore, increases to outer years to R18.042 million and increased again to R18.775 million in 2025/26 financial year. The decrease resulted from decrease of payment to capital expenditure.

Service Delivery Measures

Programme 2: Corporate Services	Estimated Annual Targets		
	2023/24	2024/25	2025/26
Number of disaster management plan developed	1	0	0
% of received disciplinary cases adjudicated within 90 days	100%	100%	100%
% of compliance to disclosure of financial interest	100%	100%	100%
Number of skill development programmes implemented	6	6	6

Programme 3: Financial Management

Programme purpose: To ensure sound financial management and accountability in Limpopo Tourism Agency.

Table 6.29(a) and 6.29(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.29(a): Summary of payments and estimates: Programme 3: (Financial Management)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Financial Management	16 556	9 356	8 548	11 666	10 192	10 220	12 488	13 011	13 625
Sub Total	16 556	9 356	8 548	11 666	10 192	10 220	12 488	13 011	13 625

Table 6.29(b): Summary of payments and estimates by Economic Classification: Programme 3 : (Financial Management)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2020/21			2023/24	2024/25	2025/26
Current Payments	16 555	8 495	8 483	11 585	10 059	10 097	12 488	13 011	13 625
Compensation of employees	5 860	5 200	5 283	7 644	6 943	6 905	8 562	8 973	9 404
Goods and services	10 695	3 295	3 200	3 941	3 116	3 192	3 926	4 038	4 221
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	1	861	65	81	133	123	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1	861	65	81	133	123	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	16 556	9 356	8 548	11 666	10 192	10 220	12 488	13 011	13 625

The programme's allocation has increased from the baseline of R11.666 million to R12.488 million in 2023/24 financial year. Furthermore, increases to outer years to R13.011 million and R13.625 million in 2024/25 and 2025/26 respectively year. The increase will fund the asset insurance, internal and external auditors.

Service Delivery Measures

Programme 3: Finance Management	Estimated Annual Targets		
	2023/24	2024/25	2025/26
Improved audit outcome	Unqualified audit outcome without matters	Unqualified audit outcome without matters	Unqualified audit outcome without matters
% of expenditure in relation to budget allocated	99%	99%	99%
% of invoices paid within 30 days of receipt	100%	100%	100%
% of budget spent on women owned enterprise	40%	40%	40%
% of budget spent on youth owned enterprise	30%	35%	40%
% of budget spent on persons with disability	2%	2%	3%

Programme 4: Integrated Destination Marketing

Programme purpose: The purpose of this programme is to market Limpopo as a leading tourism destination to domestic, regional, and international markets.

Programme Objectives

- To build destination brand equity.
- To increase tourist arrivals through domestic, regional and international marketing initiatives.
- To support tourism SMMEs to gain market access to contribute to jobs creation.

Table 6.30 (a) and 6.30 (b) below provides summary of programme and economic classification. over the seven-year period.

Table 6.30(a): Summary of payments and estimates: Programme 4: (Integrated Marketing Destination)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Integrated Destination Marketing	45 787	23 748	31 896	37 072	36 854	37 111	39 952	41 705	43 659
Sub Total	45 787	23 748	31 896	37 072	36 854	37 111	39 952	41 705	43 659

Table 6.30(b): Summary of payments and estimates by Economic Classification: Programme 4 : (Integrated Destination Marketing)

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2020/21			2023/24	2024/25	2025/26
Current Payments	45 111	23 730	31 778	36 987	36 709	37 104	39 952	41 705	43 659
Compensation of employees	11 232	14 159	14 032	15 164	14 886	15 043	16 646	17 445	18 282
Goods and services(Marketing Collaborative)	33 879	9 571	17 746	21 823	21 823	22 061	22 761	23 786	24 880
Goods and services(Owning funding)	-	-	-	-	-	-	545	474	497
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	676	18	118	85	145	7	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	676	18	118	85	145	7	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	45 787	23 748	31 896	37 072	36 854	37 111	39 952	41 705	43 659

The programme's allocation has increased from the baseline of R37.072 million to R39.952 million in 2023/24 financial year. Furthermore, increases to outer years to R41.705 million and R43.659 million in 2024/25 and 2025/26 respectively year. The increase will be funding all activities in the IDM for destination marketing.

Service Delivery Measures

Programme 4: Integrated Destination Marketing	Estimated Annual Targets		
	2023/24	2024/25	2025/26
Number of domestic campaigns implemented	4	4	4
Number of marketing collaborations implemented	8	8	8
Number of trade marketing platforms activated	4	4	4
Number of SMME's businesses supported	70	70	70
Number of impact assessment studies conducted	6	6	6

Other Programme information**Personnel numbers and costs**

Tables 6.31 below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

Table 6.31: Summary of Personnel Numbers and Cost per Category: Limpopo Tourism Agency

	Audited outcome			Main	Adjusted	Revised	Medium-term estimates		
	2019/20	2020/21	2021/22	Appropriation	Appropriation	estimate	2023/24	2024/25	2025/26
Headcount									
Executive Management									
Personnel cost (R thousand)	3 496	3 170	1 197	3 217	3 217	3 217	3 547	3 705	3 881
of which									
Chief Financial Officer remuneration (R thousand)	1 541	1 380	315	1 465	1 465	1 465	1 615	1 687	1 754
Chief Executive officer remuneration (R thousand)	1 832	1 790	882	1 752	1 552	1 752	1 932	2 018	2 127
Personnel numbers (head count)	2	2	2	2	2	2	2	2	2
Unit cost	1 748	1 585	599	1 609	1 609	1 609	1 774	1 853	1 941
Senior Management									
Personnel cost (R thousand)	3 721	3 870	3 634	4 506	4 156	4 156	4 969	5 191	5 457
Personnel numbers (head count)	3	3	2	3	3	3	3	3	3
Unit cost	1 240	1 290	1 817	1 502	1 385	1 385	1 656	1 730	1 819
Middle Management									
Personnel cost (R thousand)	20 632	15 396	16 304	16 433	15 833	15 833	18 092	18 920	19 844
Personnel numbers (head count)	20	14	14	15	15	15	15	15	15
Unit cost	1 032	1 100	1 165	1 096	1 056	1 056	1 206	1 261	1 323
Professionals									
Personnel cost (R thousand)	9 382	8 050	9 925	10 212	9 812	9 812	10 377	10 855	11 366
Personnel numbers (head count)	22	19	19	17	17	17	17	17	17
Unit cost	426	424	522	601	577	577	610	639	669
Semi-skilled									
Personnel cost (R thousand)	2 411	3 506	3 080	4 120	4 070	3 862	5 310	5 662	5 913
Personnel numbers (head count)	11	9	8	11	11	11	11	11	11
Unit cost	219	390	385	375	370	351	483	515	538
Very low skilled									
Personnel cost (R thousand)	1 270	1 506	1 001	1 168	1 168	1 068	1 062	1 106	1 158
Personnel numbers (head count)	8	6	6	6	6	6	5	5	5
Unit cost	159	251	167	195	195	178	212	221	232
Total for entity									
Personnel cost (R thousand)	40 912	35 498	35 141	39 656	38 256	37 948	43 357	45 439	47 619
Personnel numbers (head count)	66	53	51	54	54	54	53	53	53
Unit cost	620	670	689	734	708	703	818	857	898

Limpopo Economic Development Agency

To be appropriated by Vote in 2023/24

R 1 499 170

Responsible MEC

MEC of Economic Development, Environment and Tourism

Administering public entity

Limpopo Development Agency

Accounting Authority

Chief Executive Officer

Overview

Vision

A leader in sustainable innovative economic growth and development.

Mission

To accelerate economic growth, development and job creation in Limpopo, through industrialization, Promotion and facilitation of trade, investment & finance, Creation and support of sustainable enterprises and Continued innovation.

Main Services

- To ensure accelerated industrialization through refurbish and maintain existing parks;
- Increased access to manufacturing incentives, develop agro-processing strategy and implementation plan;
- Expedite rollout and implementation, refurbish of (Special Economic Zones) SEZ and manufacture buses, and increase the black industrialist programme uptake;
- Ensure implementation of innovation, science and Technology Park and rollout of broadband network telecommunication;
- Target skills development for the economy;
- To ensure enhanced access to innovative products and services;
- Increase sustainability enterprise in the targeted sector of the economy;
- Increased trade & investment in strategic sector; and
- Ensure sound corporate governance and high performance organization.

Legislative mandates

- Limpopo Economic Development Agency Act No.5 of 2016;
- Limpopo Development Corporations Act, Act no 5 of 1994;
- National Development Plan (NDP);
- Limpopo Development Plan (LDP);
- Constitution of the Republic of SA;
- Broad –Based Economic Empowerment Act, 53 of 2003;
- Labour Relations Act, 66 of 1995;
- Compensations Act, 89 of 1998;
- Control of access to Public Premises and Vehicle Act , 53 of 1985;
- Criminal Procedure Act, 51 of 1977;
- Compensation for Occupational Injuries and Diseases Act 130 of 1993;
- Criminal Procedure Act, 51 of 1997;
- Copyright Act, 98 of 1978;
- Employment Equity Act, 55 of 1998;
- Environmental Conservation Act 73 of 1989;
- Financial Markets Act, 19 of 1012;
- Firearms Control Act, 60 of 2000;
- Hazardous Substance Act, 15 of 1973;
- National Road Traffic Act, 93 of 1996;
- National Water Act, 36 of 1998;
- Occupational Health and Safety Act, 85 of 1993;
- Prevention and Combating of Corrupt Activities Act, 12 of 2004;
- Prescription Act, 68 of 1969;
- Promotion of Access to Information Act, 2 of 2000;
- Promotion of Administrative Justice Act, 3 of 2000;
- Promotion of Equality and Prevention of Unfair Discrimination Act, 4 of 2000;
- Protected Disclosures Act, 26 of 2000;
- Pension Fund Act, 24 of 1956;
- Public Finance Management Act, 1 of 1999;
- Protection of Personal Information Act, 4 of 2013;
- Skills Development Act, 97 of 1998;
- Skills Development Levies Act, 9 of 1999;
- Unemployment Insurance Contributions Act, 4 of 2002;
- Use of Official Languages Act, 12 of 2012;
- Municipal By-laws;

- Treasury Regulations, March 2005;
- National Qualifications Framework Act, 67 Of 2008; and
- Special Economic Zones (SEZs) Act No. 16 of 2014.

Review of the current financial year (2022/23)

Broadband through Limpopo Connexion

During the current financial year, the entity managed to rollout the following:

- The application packs to solicit funding from investors were compiled and submitted to potential investors.
- 100 kilometres of fibre was rolled out; and
- Potential investors were also engaged without success. The entity has since restated the process to identify new potential investors.

Special Economic Zone (SEZ)

The Musina Makhado SEZ has received 50% of its equitable share and has achieved the budgeted own revenue (interest) for the year by end of September 2022. Vacant critical positions were filled by the end of December 2022 mainly in finance. The earmarked funding for infrastructure was not spend due to the understaffed Finance Department and the CFO was only appointed by end of December after the previous one resigned in May.

Agri-business

The revenue for Agribusiness was not achieved due to the lack of funds kick start planned projects of the entity.

Enterprise Development Finance

Loan book collection has improved slightly by 1 percent from the previous quarter. Currently EDFD has not been able to disburse funding to SMMEs as planned due to lack of funding. By the end of September only R3m was disbursed.

Great North Transport

The following are the key strategic initiative in progress to fast track the turnaround:

- Optimization and Rationalization of GNT service which will include subcontracting of specific operating routes.
- Currently revising organization structure (already proposed by the specialist) in line with the above to reduce cost of employment and other various cost containment measures such as VSP have been implemented.
- Consideration for Private Public Partnership (PPP) but this in a medium to long term and the process had already commenced in consultation with the relevant units within the Provincial and National Treasury.

Outlook for the coming financial year (2023/24)

Risima Housing finance will continue to provide credit housing loans to Limpopo based citizens and bridging gap finance through FLIPS with a target is not move into regions which were less finance within the province.

Enterprise Development and Finance division will be continuing to providing business loans to aspiring entrepreneurs in the province, continue to promote grant funding and provide skills for the economy through our business and technical sectors throughout the province. Provide aftercare and incubation program to assist entrepreneurs. Amongst others, the agency will continue to source funds to ensure it continue to fund SMMEs.

Musina Makhado SEZ will be implementing critical infrastructure developments on the North-side and promoting for investors to invest in the project.

GNT will also implement the approved turnaround strategy to increase revenue base and provide reliable and affordable transport with the target to minimise the cost of doing business going forward.

Reprioritization

The entity did not reprioritise funds in the 2023 MTEF.

Procurement

In 2023/24, the agency will be embarking on procurement of major items, such as:

- Infrastructure for Musina/ Makhado SEZ (R70 million);
- Infrastructure for SEZ Tubatse (R85 million); and
- ICT Equipment and systems (R9.9 million).

Receipts and Financing

Summary of receipts

Table 6.33 (a) below provides summary of the entity's receipts over seven-year period.

Table 6.33(a) Summary of Receipts Limpopo Economic Development Agency

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Government Grants and Subsidies	464 352	487 400	530 488	596 634	667 234	667 234	456 226	391 242	349 478
Receipts	1 047 613	1 195 163	854 810	1 378 562	739 129	870 077	1 042 944	961 647	1 063 788
Total	1 511 965	1 682 563	1 385 298	1 975 196	1 406 363	1 537 311	1 499 170	1 352 889	1 413 266

Source of funding for the entity is through departmental grant received from LEDET and its own revenue. The total grant received has decreased from R667.234 million in 2022/23 to R456.226 million in 2023/24 financial year which is negative 31.6 percent. The allocation is reduced further by 14.2 percent in 2024/25 and 10.7 percent in 2025/26 financial year.

Included in the grant is earmarked funds for SEZ. The revenue targets indicate a growth of 6.6 percent in 2023/24 and reduction rates of 9.8 percent and an increase 4.5 percent over the MTEF.

Entity's receipts collection

Table 6.33(b) below provides summary of the entity receipts per main category over the MTEF period.

2023 Estimates of Provincial Revenue and Expenditure

Table 6.33(b) Entity's Receipt : Limpopo Economic Development Agency

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
R thousand									
Tax receipts	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	929 084	1 046 831	634 703	1 144 260	737 571	737 571	836 440	735 331	827 333
Sales of goods and services produced by department (excl. capital assets)	929 084	1 046 831	634 703	1 144 260	737 571	737 571	836 440	735 331	827 333
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	929 084	1 046 831	634 703	1 144 260	737 571	737 571	836 440	735 331	827 333
Of which	-	-	-	-	-	-	-	-	-
operating revenue	929 084	934 594	608 867	1 098 511	737 571	737 571	817 220	715 248	806 350
Agro Sales	7 517	38 999	1 957	45 749	45 749	45 749	19 220	20 083	20 983
Transfers received from:									
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	118 529	148 332	220 107	234 302	55 558	55 558	206 504	226 316	236 455
Interest	7 713	53 636	83 845	92 788	47 835	47 835	80 697	94 860	99 110
Dividends	5 580	6 396	12 214	7 723	7 723	7 723	7 777	8 126	8 490
Rent on land	105 236	88 300	124 048	133 791	-	-	118 030	123 330	128 855
Sales of capital assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Total departmental own source receipts	1 047 613	1 195 163	854 810	1 378 562	793 129	793 129	1 042 944	961 647	1 063 788

Total receipts show an increase over the years. Own revenue is mainly generated from factory rentals, bus ticket sales, Agri-sales, business, and housing loans. The revenue for the group has increased by 31.5 percent from R0.793 billion in 2022/23 to R1.042 billion in 2023/24 financial year.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the entity are as follows:

- Consumer Price Index (CPI) is 5.1 percent in 2023/24, 4.6 percent in 2024/25 and 4.6 percent in 2025/26 financial year.
- Compensation of Employees (CoE) – The agency considered salary increases by the CPI over the MTEF and also included the approved vacant positions.
- Goods and Services increases are based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.

Programme summary

The services rendered by the entity are categorized under five (05) programmes: Managing Director's Office (Support), Enterprise Development Finance, Industrialisation, Trade and Investment Promotion and Subsidiaries.

Table 6.34(a) and 6.34 (b) below provide summary of payments and estimates per programme and economic classification over the seven-year period.

Table 6.34(a) Summary of Payments and Estimates: Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
1. Managing Director's Office (Support)	168 418	136 057	151 553	248 990	232 971	162 415	251 098	262 373	274 127
2. Enterprise Development Finance Division	216 210	75 264	71 677	134 186	98 764	93 503	140 158	146 451	153 011
3. Industrialisation	156 911	42 685	96 531	100 082	133 252	68 926	187 349	141 944	146 733
4. Trade and Investment Promotion	23 406	10 865	9 859	31 096	20 469	17 960	33 154	34 643	36 194
5. Subsidiaries	745 964	671 782	898 438	1 460 842	974 906	1 053 066	887 411	767 478	803 201
Total	1 310 909	936 653	1 228 058	1 975 196	1 460 362	1 395 870	1 499 170	1 352 889	1 413 266

Table 6.34(b) Summary of Payments and Estimates by Economic Classification : Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	1 154 228	879 870	1 142 452	1 339 147	1 197 558	1 103 202	1 237 329	1 107 822	1 158 788
Compensation of employees	591 794	556 904	543 191	623 545	565 196	581 078	623 655	651 657	680 852
Goods and services	548 624	320 086	585 353	700 046	632 362	515 670	597 423	439 184	460 194
Interest and rent on land	13 810	2 880	13 908	15 556	-	6 454	16 251	16 981	17 742
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	156 681	56 783	85 606	636 049	262 804	292 668	261 841	245 067	254 478
Building and other fixed structures	782	-	77 748	513 269	195 532	228 240	190 000	170 000	176 048
Machinery and equipment	154 248	56 783	2 431	117 232	67 272	63 270	66 046	69 012	72 104
Heritage assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	1 651	-	5 427	5 548	-	1 158	5 795	6 055	6 326
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	1 310 909	936 653	1 228 058	1 975 196	1 460 362	1 395 870	1 499 170	1 352 889	1 413 266

The budget for the entity has increased by 2.7 percent from R1.460 billion in 2022/23 to R1.499 billion in 2023/24 financial year. The increase of the budget is partly due the 2023/24 approved increase of the equitable share and the SEZ Feta-Kgomo Tubatse for Infrastructure developments.

Compensation of Employees – The increase in compensation of employees is due to the approval of the filling of the vacant critical positions and the CPI.

Goods and Services - shows a negative growth of 5.5 percent in 2023/24 and further decrease of 20.6 percentage in 2024/25 while it will increase with 4.5 percent 2025/26 financial years respectively.

Interest and rent on land have increased by 1.5 percent in 2023/24 financial year, increase by 4.5 percent in 2024/25 and 4.5 percent increase in 2025/26 financial years. The allocation is utilized to pay interests for the loan in respect of Great North Transport.

Payments for capital assets has decreased by 32.7 percent in 2023/24, increased by 18.8 percent in 2024/25 and increased by 4.5 percent in 2025/26 financial year. The allocation is mainly for infrastructure for Musina/Makhado SEZ and Tubatse SEZ.

Programme 1: Administration

Strategic Objective: Sound corporate governance and high performing LEDA organization.

The objective seeks to direct the efforts of LEDA towards ensuring sound governance and high performance, through a focus on:

- *Enhanced corporate governance across the Group.*
- *Capacitated and performing human capital contributing to enhanced organisational performance.*

Table 6.35 (a) and 6.35 (b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.35(a) Summary of Payments and Estimates: Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Managing Director's Office	35 980	28 317	29 498	74 078	61 398	38 974	68 524	71 601	74 809
Finance	45 066	31 372	34 885	48 506	40 203	32 270	50 465	52 731	55 093
Corporate Services	87 372	76 368	87 170	126 406	131 370	91 171	132 109	138 041	144 225
Total	168 418	136 057	151 553	248 990	232 971	162 415	251 098	262 373	274 127

Table 6.35(b) Summary of Payments and Estimates by Economic Classification : Programme 1 : Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	166 488	136 057	145 950	233 876	223 405	155 693	235 311	245 877	256 892
Compensation of employees	87 234	83 502	86 434	104 648	124 652	85 717	100 331	104 836	109 533
Goods and services	78 976	52 547	57 761	125 414	98 753	68 669	130 994	136 876	143 007
Interest and rent on land	278	8	1 755	3 814	-	1 307	3 986	4 165	4 352
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	1 930	-	5 603	15 114	9 566	6 722	15 787	16 496	17 235
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	279	-	176	9 566	9 566	5 564	9 992	10 441	10 909
Software and other intangible assets	1 651	-	5 427	5 548	-	1 158	5 795	6 055	6 326
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	168 418	136 057	151 553	248 990	232 971	162 415	251 098	262 373	274 127

Compensation of employees - increased by the CPI for existing staff, for approved vacant positions and there are no incentive bonus provisions.

Goods & Services increased by 4.4 percent in 2023/24 financial year due to the implementation of new protection services contracts and general price increases. The allocation fund centralized contracts like security services, telecommunication, insurance etc.

Payments for Capital Assets increased by 4.5 percent in 2022/23 financial year, 4.5 percent in 2023/24 and in 2024/25 financial year. The budget constitutes funds for purchase of plant and equipment.

Service Delivery Measures

Programme 1: Administration		Estimated Annual Targets		
		2023/24	2024/25	2025/26
1.1	Revenue collection rate	95% revenue collection	95% revenue collection	95% revenue collection
1.2	Debt collection rate of collectable debt	95% of collectable debt	95% of collectable debt	95% of collectable debt
1.3	Net asset value of LEDA Group	R2.3bn	R3.5bn	R4bn
1.4	LEDA Agency Return on Investment percentage	5%	5%	5%
1.5	Percentage implementation of the Annual Risk Management Plan	100% monitoring of	100% monitoring of	100% monitoring of

Programme 1: Administration		Estimated Annual Targets		
		2023/24	2024/25	2025/26
		internal control effectiveness	internal control effectiveness	internal control effectiveness
1.6	Skills matching strategy	Skills matching jobs profile	Skills matching jobs profile	Skills matching jobs profile
1.7	Multi-year (MTEF-aligned) ICT Master Plan approved and thereafter implemented	Automation of identified processes	Automation of identified processes	Automation of identified processes

Programme 2: Enterprise Development and Finance

Strategic Objective: An increase in sustainable enterprises in targeted sectors of the economy. The objective seeks to direct the efforts of LEDA towards support (both financial and non-financial) for the establishment and sustainability of SMME and Cooperative enterprises in the province, with the longer-term outcome of the total number of active enterprises supported.

Table 6.36 (a) and 6.36 (b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.36(a) Summary of Payments and Estimates: Programme 2: Enterprise Development and Finance

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Enterprise Development Finance Division	216 210	75 264	71 677	134 186	98 764	93 503	140 158	146 451	153 011
Sub Total	216 210	75 264	71 677	134 186	98 764	93 503	140 158	146 451	153 011

Table 6.36(b) Summary of Payments and Estimates by Economic Classification: Programme 2: Enterprise Development and Finance

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	216 210	75 264	71 677	134 186	98 764	93 503	140 158	146 451	153 011
Compensation of employees	79 305	67 490	69 457	70 348	65 914	69 113	73 478	76 777	80 217
Goods and services	136 905	7 774	2 220	63 838	32 850	24 390	66 680	69 674	72 794
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	216 210	75 264	71 677	134 186	98 764	93 503	140 158	146 451	153 011

Compensation of employees - increases by the CPI to provide for existing staff and there are no incentive bonus payments.

Goods and services increased by 4.5 percent from R63.838 million in 2022/23 to R66.680 million in 2023/24 financial year. The allocation is mainly for the contract costs relating to training material for students.

Payment of Capital Assets No capital expenditure over the MTEF

Service Delivery Measures

Programme 2: Enterprise Development and Finance		Estimated Annual Targets		
		2023/24	2024/25	2025/26
2.1	Rand value of loans advanced	R60m loans advanced	R80m loans advanced	R100m loans advanced
2.2	Number of SMMEs supported with incubation	100	170	170
2.3	Number of Cooperatives supported with incubation	100	170	170
2.4	Number of business ideas receiving financial backing	20 receiving financial backing	20 receiving financial backing	30 receiving financial backing
2.5	Number of students awarded accredited certificates – Technical skills	4 500	5 000	5 000
2.6	Number of students awarded accredited certificates – Business skills	5 690	6 200	6 500

Programme 3: Industrialisation

Strategic Objective

Accelerated industrialization in Limpopo through strategic economic development interventions. The objective seeks to promote greater industrialization in the Limpopo province with longer term outcome of LEDA being:

- *An increase in the contribution of the manufacturing/beneficiation/production sector to the Provincial GDP/per region (GCP)*
- *An increase in the number of jobs created by the manufacturing/beneficiation/production sector in Limpopo*

Table 6.37(a) and 6.37(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.37(a) Summary of Payments and Estimates: Programme 3: Industrialisation

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Industrialisation	156 911	42 685	96 531	100 082	133 252	68 926	187 349	141 944	146 733
Sub Total	156 911	42 685	96 531	100 082	133 252	68 926	187 349	141 944	146 733

Table 6.37(b) Summary of Payments and Estimates by Economic Classification: Programme 3: Industrialisation

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	156 044	42 685	96 531	100 082	98 252	68 926	102 349	106 944	111 733
Compensation of employees	27 627	22 880	21 282	27 824	26 070	24 648	26 876	28 083	29 341
Goods and services	128 417	19 805	75 249	72 258	72 182	44 278	75 473	78 861	82 392
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	867	-	-	-	35 000	-	85 000	35 000	35 000
Building and other fixed structures	296	-	-	-	35 000	-	85 000	35 000	35 000
Machinery and equipment	571	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	156 911	42 685	96 531	100 082	133 252	68 926	187 349	141 944	146 733

Compensation of employees - increases by the CPI to provide for existing staff and there are no incentive bonus payments.

Goods and services - increased from R72.258 million in 2022/23 to R75.473 million in 2023/24 financial year. The allocation is mainly for costs related to key accounts for rates and maintenance of the existing properties.

Payment of Capital Assets No capital expenditure expected to be incurred over the MTEF.

Service Delivery Measures

Programme 3: Industrialisation		Estimated Annual Targets		
		2023/24	2024/25	2025/26
3.1	Rand value of infrastructure	Acquisition of appropriate land	Infrastructure roll-out	Infrastructure roll-out
3.2	Occupation of developed factory space	Increase occupancy by 20% of the developed space (28 558 m ²)	Increase occupancy by 30% of the developed space (28 558 m ²)	Increase occupancy by 40% of the developed space (28 558 m ²)
3.3	Compliance with established LEDA factory standards	Meeting pre-determined state of acceptable property standard for leased properties	Meeting pre-determined state of acceptable property standard for leased properties	Meeting pre-determined state of acceptable property standard for leased properties
3.4	Amount spend on refurbishment of industrial parks	R10 million	R10 million	R10 million

Programme 4: Trade and Investment Promotion

Strategic Objective: *An increase in trade and investment in targeted sectors in Limpopo*

The objective seeks to direct the efforts of LEDA towards the relevant and meaningful facilitation of investment and trade opportunities for the Province; reflected in:

- *An increase in investments into the Province as a proportion of GDP per Region.*
- *An increase in the value and volume of exports into key strategic markets including A.U, BRICS, E.U and ASEAN.*

Table 6.38(a) and 6.38(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.38(a) Summary of Payments and Estimates: Programme 4: Trade and Investment Promotion

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Sub-programme									
Trade and Investment Promotion	23 406	10 865	9 859	31 096	20 469	17 960	33 154	34 643	36 194
Sub Total	23 406	10 865	9 859	31 096	20 469	17 960	33 154	34 643	36 194

Table 6.39(b) Summary of Payments and Estimates Economic Classification : Programme 4: Trade and Investment Promotion

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Current Payments	23 406	10 865	9 859	31 096	20 469	17 960	33 154	34 643	36 194
Compensation of employees	14 709	9 956	9 473	10 576	9 909	9 766	11 047	11 543	12 060
Goods and services	8 697	909	386	20 520	10 560	8 194	22 107	23 100	24 134
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	23 406	10 865	9 859	31 096	20 469	17 960	33 154	34 643	36 194

Compensation of employees - increases by the CPI to provide for existing staff and there are no incentive bonus payments.

Goods & Services – has increased from R20.520 million in 2023/24 to R22.107 million in 2024/25 financial year. The allocation is mainly funding exhibitions and outward mission to attract investment in the province.

Payment for Capital Assets No capital expenditure budgeted over the MTEF.

Service Delivery Measures

Programme 4: Trade and Investment Promotion		Estimated Annual Targets		
		2023/24	2024/25	2025/26
5.1	Number of de-risked projects	8	8	10
5.2	High rand value of investments facilitated	Rand value of R2 billion	Rand value of R2.5 billion	Rand value of R3.0 billion
5.3	Rand value of exports facilitated	R250 million	R300 million	R350 Million
5.4	Rand value of bankable projects exposed to potential investors	Exposing bankable	Exposing bankable	Exposing bankable

omotion	2023/24		2024/25		2025/26	
	projects of R1bn to potential investors		projects of R1.5bn to potential investors		projects of R2bn to potential investors	

Programme 5: Subsidiaries

Strategic Objective: An increase in access to socio-economic development through innovative products and services offered by the Group's subsidiaries and tertiary divisions.

The objective seeks to direct the efforts of LEDA and its subsidiaries towards sustainability and a positive return on equity and assets through innovative products and services; by a focus on:

- The proportion of Group income generated by the LEDA Group's subsidiaries and tertiary divisions.

Table 6.39(a) and 6.39(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

6.40(a) Summary of Payments and Estimates: Programme 5: Subsidiaries

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Programme 5: Subsidiaries	745 964	671 782	898 438	1 460 842	974 906	1 053 066	887 411	767 478	803 201
	745 964	671 782	898 438	1 460 842	974 906	1 053 066	887 411	767 478	803 201

6.40(b) Summary of Payments and Estimates by Economic Classification: Programme 5: Subsidiaries

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
Total Payments	592 080	614 999	818 435	839 907	756 668	767 120	726 357	573 907	600 958
Compensation of employees	382 919	373 076	356 545	410 148	338 651	391 834	411 923	430 418	449 701
Goods and services	195 629	239 051	449 737	418 017	418 017	370 139	302 169	130 673	137 867
Lease and rent on land	13 532	2 872	12 153	11 742	-	5 147	12 265	12 816	13 390
Grants and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Investment for capital assets	153 884	56 783	80 003	620 935	218 238	285 946	161 054	193 571	202 243
Buildings and other fixed structures	486	-	77 748	513 269	160 532	228 240	105 000	135 000	141 048
Machinery and equipment	153 398	56 783	2 255	107 666	57 706	57 706	56 054	58 571	61 195
Intangible and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
	745 964	671 782	898 438	1 460 842	974 906	1 053 066	887 411	767 478	803 201

Programme five (Subsidiaries) shares a major part of the allocation at 59.1 percent. The allocation mainly caters for SEZ Musina-Makhado, Broadband (Limpopo Connexion) and Great North Transport (GNT).

Compensation of employees - increases by the CPI to provide for existing staff and there are no incentive bonus payments.

Goods & Services increased from R410.148 million in 2022/23 to R411.923 million in 2023/24 financial year. The allocation is mainly funding operational costs for implementation of Musina - Makhado SEZ, Broadband operational cost, maintenance & repairs, diesel for GNT buses and Corridor Mining Resources.

Interest and Rent on Land increased from R11.742 million in 2023/24 to R12.265 million in 2022/23. The interest mainly relates to Great North Transport. It is expected to remain constant over the MTEF.

Payment of Capital has decreased by 26.2 percent from R218.238 million in 2022/23 to R161.054 million in 2022/23 financial year. This is mainly due to the reduction on the Musina Makhado infrastructure development and GNT for the buses.

Service Delivery Measures

Programme 5: Subsidiaries		Estimated Annual Targets		
		2023/24	2024/25	2025/26
6.1	Establish Innovation, Science and Technology Park	Funding agreements in progress	Establish Innovation, Science and Technology Park	Progress in establishment of the Innovation, Science and Technology Park
6.2	Expand Broadband network infrastructure	Expand Broadband network infrastructure	Expand Broadband network infrastructure.	Number of kms of fibre rolled out.
6.3	Rand value of infrastructure	R100 Million Invested in SEZ Infrastructure	R100 Million Invested in SEZ Infrastructure	R100 Million Invested in SEZ Infrastructure
6.4	Subsidiary Return on Investment percentage -Risima	9.24%	10.48%	11.48%
6.5	Subsidiary Return on Investment percentage - Risima	5%	5%	5%

Programme 5: Subsidiaries		Estimated Annual Targets		
		2023/24	2024/25	2025/26
6.6	Subsidiary Return on Investment percentage - Limpopo Connexion	5%	5%	5%
6.7	Subsidiary Return on Investment percentage - New Era	3%	5%	5%
6.8	Subsidiary Return on Investment percentage - GNT	2%	4%	8%
6.9	LEDA Agency net profit percentage	5%	5%	5%
6.10.	Subsidiary net profit percentage - Risima	67.2%	70%	72%
6.11	Subsidiary net profit percentage - CMR	Breakeven	5%	5%
6.12	Subsidiary net profit percentage - Limpopo Connexion	5%	5%	5%
6.13	Subsidiary net profit percentage - New Era	-32.6%	5%	11.6%
6.14	Subsidiary net profit percentage - GNT	Breakeven	2%	5%

Other Programme information

Personnel numbers and costs

Table 6.41 below provide a summary of personnel estimates per category over the seven-year period.

Table 6.41: Summary of Personnel Numbers and Cost per Category: Limpopo Economic Development Agency

	2019/20	2020/21	2021/22	2022/23			2023/24	2024/25	2025/26
	Audited outcome			Main budget (Approved)	Adjusted budget (Approved)	Revised estimate	Medium-term estimates		
Headcount									
Board Members									
Personnel cost (R thousand)	4 790	4 416	6 956	4 653	4 563	4 563	4 714	4 926	5 148
Personnel numbers (head count)	12	18	26	18	18	18	18	18	18
Unit cost	399	245	268	259	254	254	262	274	286
Executive Management									
Personnel cost (R thousand)	22 745	22 106	21 554	23 292	23 010	23 010	23 600	24 659	25 769
of which									
Chief Financial Officer remuneration (R thousand)	1 493	1 451	2 394	1 529	1 529	1 529	1 549	1 618	1 691
Chief Executive officer remuneration (R thousand)	2 513	2 442	4 001	2 573	2 573	2 573	2 607	4 454	4 655
Personnel numbers (head count)	13	13	9	13	13	13	13	13	13
Unit cost	1 750	1 700	2 395	1 792	1 770	1 770	1 815	1 897	1 982
Senior Management									
Personnel cost (R thousand)	50 517	53 560	49 708	56 435	49 902	49 902	57 180	62 552	65 367
Personnel numbers (head count)	70	104	104	104	104	104	104	104	104
Unit cost	722	515	478	543	480	480	550	601	629
Middle Management									
Personnel cost (R thousand)	105 351	102 390	95 025	115 903	105 380	105 380	109 311	115 414	120 607
Personnel numbers (head count)	213	247	247	257	249	249	247	247	247
Unit cost	495	415	385	451	423	423	443	467	488
Professionals									
Personnel cost (R thousand)	363 138	352 931	327 546	371 876	361 921	361 921	376 787	389 704	407 241
Personnel numbers (head count)	1 475	1 406	1 406	1 406	1 404	1 404	1 406	1 406	1 406
Unit cost	246	251	233	264	258	258	268	277	290
Very low skilled									
Personnel cost (R thousand)	54 299	53 183	49 358	56 038	55 283	55 283	56 778	59 327	61 868
Personnel numbers (head count)	233	196	196	196	196	196	196	196	192
Unit cost	233	271	252	286	282	282	290	303	322
Total for entity									
Personnel cost (R thousand)	596 050	584 169	543 191	623 544	595 496	595 496	623 655	651 657	680 852
Personnel numbers (head count)	2 004	1 966	1 962	1 976	1 966	1 966	1 966	1 966	1 962
Unit cost	297	297	277	316	303	303	317	331	347